



Economy Scrutiny Committee

Date: Thursday, 3 December 2020

Time: 10.00 am

Venue: Virtual Meeting: Webcast at <https://youtu.be/ZmxH-eTPc44>

There will be a private meeting for Members only at 1:00pm on Wednesday 2 December 2020 via Zoom. A separate invite will be sent to members with joining details.

Advice to the Public

The Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020

Under the provisions of these regulations the location where a meeting is held can include reference to more than one place including electronic, digital or virtual locations such as internet locations, web addresses or conference call telephone numbers.

To attend this meeting it can be watched live as a webcast. The recording of the webcast will also be available for viewing after the meeting has concluded.

Membership of the Economy Scrutiny Committee

Councillors - H Priest (Chair), Green, Hacking, Johns, Noor, Raikes, Shilton Godwin, K Simcock and Stanton

Agenda

1. Urgent Business

To consider any items which the Chair has agreed to have submitted as urgent.

2. Appeals

To consider any appeals from the public against refusal to allow inspection of background documents and/or the inclusion of items in the confidential part of the agenda.

3. Interests

To allow Members an opportunity to [a] declare any personal, prejudicial or disclosable pecuniary interests they might have in any items which appear on this agenda; and [b] record any items from which they are precluded from voting as a result of Council Tax/Council rent arrears; [c] the existence and nature of party whipping arrangements in respect of any item to be considered at this meeting. Members with a personal interest should declare that at the start of the item under consideration. If Members also have a prejudicial or disclosable pecuniary interest they must withdraw from the meeting during the consideration of the item.

4. Minutes

To approve as a correct record the minutes of the meeting held on 5 November 2020.

5 - 12

5. Manchester Digital Strategy

Report of the Director of Inclusive Economy attached

13 - 32

This report provides the background of the Manchester Digital Strategy's development, and its alignment to the city's strategic priorities. The appended presentation on the emerging Manchester Digital Strategy will be presented to the Committee at the meeting for consideration.

6. HS2 Phase 2b Western Leg Design Refinement Consultation Response

Report to follow

7. Update on COVID-19 Activity

Report of the Strategic Director (Growth and Development) attached

33 - 68

This report provides a further update summary of the current situation in the city in relation to COVID-19 and an update on the work progressing in Manchester in relation to areas within the remit of this Committee.

8. Overview Report

69 - 112

Report of the Governance and Scrutiny Support Unit

This report provides the Committee with details of key decisions that fall within the Committee's remit and an update on actions resulting from the Committee's recommendations. The report also includes the Committee's work programme, which the Committee is asked to amend as appropriate and agree.

Information about the Committee

Scrutiny Committees represent the interests of local people about important issues that affect them. They look at how the decisions, policies and services of the Council and other key public agencies impact on the city and its residents. Scrutiny Committees do not take decisions but can make recommendations to decision-makers about how they are delivering the Manchester Strategy, an agreed vision for a better Manchester that is shared by public agencies across the city.

The Economy Scrutiny Committee has responsibility for looking at how the city's economy is growing and how Manchester people are benefiting from the growth.

The Council wants to consult people as fully as possible before making decisions that affect them. Members of the public do not have a right to speak at meetings but may do so if invited by the Chair. Speaking at a meeting will require a video link to the virtual meeting.

Members of the public are requested to bear in mind the current guidance regarding Coronavirus (COVID19) and to consider submitting comments via email to the Committee Officer. The contact details of the Committee Officer for this meeting are listed below.

The Council is concerned to ensure that its meetings are as open as possible and confidential business is kept to a strict minimum. When confidential items are involved these are considered at the end of the meeting and the means of external access to the virtual meeting are suspended.

Joanne Roney OBE
Chief Executive
3rd Floor, Town Hall Extension,
Lloyd Street
Manchester, M60 2LA

Further Information

For help, advice and information about this meeting please contact the Committee Officer:

Michael Williamson
Tel: 0161 234 3071
Email: m.williamson@manchester.gov.uk

This agenda was issued on **Wednesday, 25 November 2020** by the Governance and Scrutiny Support Unit, Manchester City Council, Level 3, Town Hall Extension (Lloyd Street Elevation), Manchester M60 2LA

Economy Scrutiny Committee

Minutes of the meeting held on Thursday, 5 November 2020

This Scrutiny meeting was conducted via Zoom, in accordance with the provisions of the The Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020.

Present:

Councillor H Priest (Chair) – in the Chair
Councillors Hacking, Johns, Noor, Raikes, Shilton Godwin, K Simcock and Stanton

Also present:

Councillor Leese, Leader
Councillor Richards, Executive Member for Housing and Regeneration

Apologies: Councillor Green

ESC/20/40 Minutes

Decision

The Committee approve the minutes of the meeting held on 8 October 2020.

ESC/20/41 Council's Medium Term Financial Plan and Strategy for 2021/22

The Committee decided to take consideration of this report and the following report (Growth and Development Budget Options 2020/21) together. As such, the Committee considered a report of the Deputy Chief Executive and City Treasurer that set out the impact of COVID19 and other pressures and changes on the Council's budget for the period 2021-2025, including the impact of COVID19 on the capital programme and the implications for the budget and a report that set out the details on the initial savings options proposed by officers to address the estimated initial budget gap of £105m in 2021/22,

The main points and themes within the first report included: -

- The Medium Term Financial Plan remained challenged by uncertainty, which included the outcome of the Spending Review and post 2021/22 the potential changes to how local government funding was distributed;
- Prior to COVID19 there was an underlying budget gap of c£20m for 2021/22 rising to c£80m by 2024/25;
- Dealing with the impact of COVID19 had resulted in major spending pressures, particularly in social care, but also across all Directorates;
- The forecasted budget shortfall relating to COVID19 pressures and the Budget Position 2021/22 to 2024/25;
- Initial proposals across all Directorates to start addressing the budget gap in advance of the Spending Review and Local Government Financial Settlement;

- The need to undertake an Equality Impact Assessment on the options put forward, particularly those that involve impacts on services for residents and reductions in the Council's workforce;
- Proposed consultation on budget options and timescales; and
- Next Steps.

The main points and themes in the second report included:

- The Growth and Development Directorate had a gross budget of £63m, and a net budget of circa £9.1m, with 636.5 full time equivalent (fte) posts;
- Overall the Directorate had identified savings totalling circa. £2.314m. This would require a reduction of circa 22fte posts;
- Due to lead in time around required investments and timing on some contracts/leases, the £2.314m would be phased over the period 2021/22-2024/25, with an initial £2.024m being delivered in 2021/22;
- The options identified that were under the remit of this Committee totalled £0.733m and required a reduction of 11fte posts;
- A breakdown of the savings proposals on a service by service basis;
- If further budgets cuts were required, options for a further £2m with an additional reduction of 30fte posts had been identified for further development. It was recognised that if this were required there would be an unavoidable impact on the service offer to residents, businesses and communities;
- The specific options under the remit of this Committee would deliver circa £1.1m deeper cuts which would require service redesigns across a number of areas in order to support the reduction in 30fte's; and
- The Directorate budget proposals would be subject to further refinement following feedback from Scrutiny Committee and updated prior to being submitted to Executive. A further report would be brought back to January Scrutiny that incorporated the feedback from this meeting, the budget consultation and the impact of the Finance Settlement.

The Leader made brief comments on the first report which included the difficult position the Council would face in setting a sustainable budget for the next three years without further financial support from government. He also commented on the support needed from government in the short term to manage the loss of commercial income from the Airport.

The Strategic Director (Growth and Development) commented that the Growth and Development Team was central to the economic recovery of the city, and whilst it was acknowledged that savings and efficiencies needed to be made, the proposals put forward would have an impact on the Council's ability to support the city's economic recovery and growth.

Some of the key points that arose from the Committee's discussions were: -

- If the Council needed to make significant budget cuts would it still be able to deliver the outcomes in the Our Manchester Strategy;

- Concern was raised in relation to the potential increase in youth unemployment as a result of the savings that would be required in supporting work and skills for youth unemployment;
- Concern was raised in relation to how the proposed savings would impact on the ability for Building Control and to respond promptly to developments that did not have planning permission;
- Would anything be put in place to support staff who would have to absorb additional work as a result of the proposed cuts in posts;
- Had there been any learning from poor investment decisions in the city's economy as a result of the pandemic;
- It was an indictment on government that they were failing to see the dire financial situation that Manchester and other Councils were facing as a result of the pandemic having initially promised to support local authorities with whatever funding they needed to tackle the pandemic;
- Had the longer term consequences of potential further cuts been identified and the impact of these measured;
- Concern was expressed about the impact of the cuts on opportunities for women in the economy;
- Clarity was sought as to what would be the consequence if the Council was unable to set a balanced budget; and
- Could examples be given of how the Council could be creative in its future income generation, whilst protecting its budgetary position

The Strategic Director (Growth and Development) the Council was working hard to create opportunities for its most disadvantaged residents and communities but with the loss of resources and income, the Council would not be able to do as much as it would want to. Assurance was given that the Council was working to find partners who shared similar issues to work with, bringing public and private finance together and be creative, working in new and enterprising ways.

In terms of Building Control, the Planning Department worked on a cost neutral basis but it was acknowledged that with less staff in post it could lead to delays in the planning and building control process. It was commented that the Council was looking at how more could be done digitally in the Planning process.

The Director of Inclusive Economy advised that following the end of Future Jobs Fund, the Council had set a small fund going to support a scheme entitled My Future Intermediate Labour Market, which was used to support the most disadvantaged young people, by working with employers to offer apprenticeships and job opportunities. With the introduction of Kickstart, which overlapped with the schemes purpose, it had been proposed to offer this scheme as a saving.

It was reported that the Council had a number of schemes available to support staff around health and wellbeing. It was recognised that Senior Managers would need to take responsibility to ensure that their staff were not overburdened with additional workloads and that the re-prioritisation of work would likely be required.

The Strategic Director (Growth and Development) commented that the long term impact of these cuts could have a detrimental effect on the Council's ability to deliver

its inclusive growth agenda and housing agenda as well as the long term prosperity of the city.

The Leader advised that the Council had a legal responsibility to set a balance budget and if it was unable to do so then this would result in the need to declare a Section 114 notice which in effect would result in Government taking control of the Council and setting the Council's budget, effectively abandoning local political control.

The Strategic Director (Growth and Development) advised that the Council could be creative in future income generation through the cornerstones of the Council's recovery plan – green growth, digital and health innovation were cited as examples.

Decision

The Committee endorse the recommendation that the Executive consider the officer cuts and savings options, taking into account the feedback from this scrutiny committee as described above.

ESC/20/42 Report on the budget options for 2021/22

In conjunction with the previous report, the Committee considered a report of the Strategic Director (Growth and Development), which set out the details on the initial savings options proposed by officers to address the estimated initial budget gap of £105m in 2021/22, which would increase to £159m in 2022/23.

The key points and themes in the report included:-

Some of the key points that arose from the Committees discussions were:-

XXXX

Decision

The Committee

ESC/20/43 North Manchester Health Campus Strategic Regeneration Framework

The Committee considered a report of the Strategic Director (Growth and Development), which detailed the draft Strategic Regeneration Framework (SRF) to support the proposed redevelopment of the existing North Manchester General Hospital site in Crumpsall.

Key points and themes in the report included:-

- The context and drivers for change in North Manchester;

- The vision of the draft Strategic Regeneration Framework, which covered five key elements for the campus and the guiding principles which underpinned the vision;
- An overview of the anticipated socio-economic benefits from the North Manchester Health Campus investment;
- The contribution the SRF would bring to achieving a Zero-Carbon City; and
- Next steps.

The Leader made brief comments on the progress that had been made with the proposed redevelopment over the last 12 months, including £58 million enabling funding that had been secured to date.

Some of the key points that arose from the Committees discussion were:-

- Members welcomed the redevelopment and progress that was being made and noted the positive opportunities that would arise from this;
- The people centred element to the redevelopment proposals was positively welcomed;
- It was recognised that the project would deliver real tangible economic benefits for the city, including wellbeing
- It was hoped that the project would attract other major employers who could become anchor institutions in the city;
- What assurance could be given that further funding would be received from government to deliver the entire project

The Leader advised that government had allocated a budget for the project but the Council would still need to make a strategic business case for further funding, however having secured £58 million enabling funding so far demonstrated the governments commitment to the project.

The Director of Inclusive Economy advised that in terms of the question around further anchor institutions there had been exciting work already around the possibility of the project being an international centre for healthy aging which would drive research and commercial output, providing a specialism for north Manchester that would complement other health and innovation across the city. It was also reported that the Council was also working with Ekosgen on defining the economic benefits of the project.

The Strategic Director (Growth and Development) commented that this project presented a real opportunity to undertake serious transformation for the north of the city and its residents.

Decision

The Committee endorse the recommendations put to the Executive, those being that the Executive is recommended to:

- (1) Endorse the draft North Manchester Health Campus Strategic Regeneration Framework attached as Annex 1 of this report as a basis for public consultation;

- (2) Request that a further report be brought back to the Executive following the public consultation exercise, summarising the consultation responses and any amendments that have been incorporated into a final version of the SRF, which will be presented for consideration and approval.

ESC/20/44 ALMO review - Offer to Tenants

Further to Minute RGSC/20/33 (Housing Revenue Account Delivery model - Northwards ALMO Review), the Committee considered a report of the Chief Executive, which provided an update on the progress in developing the case for tenants leading to a full consultation and “test of opinion”.

Key points and themes in the report included:-

- Throughout September there had been 12 workshops to assess core direct core service delivery issues and 9 workshops to consider support (back office) service issues. This was predicated initially on the view that the housing service transferred from Northwards would be delivered within the compatible council service;
- Whilst the need to address the pressures on the HRA had been a key driver, the overriding consideration always had been protecting and improving services to tenants;
- Amongst the issues are a number of risk areas that could have an effect on our ability to sustain a high-quality service to tenants, which included–
 - Covid related budget impacts
 - New repairs contractor
 - ICT issues
- Northwards, as part of their contributions to the workshops, were also able to share their experience of service delivery and make suggestions on future service design
- Details of the practicalities of ‘Return the service to the council’ option;
- A summary of Governance and accountability proposals; and
- Details of the proposed statutory consultation that would be undertaken if the service offer was supported.

Some of the key points that arose from the committees discussions were:-

- Welcoming the report and the progress that was reported, noting that the views and comments of this Committee had been taken into account;
- Welcoming the reported dialogue with Northwards staff;
- Noting the reported findings of the due diligence review undertaken, would similar reviews be undertaken across all homes that the Council had responsibility for;
- How would the proposals align with the economic opportunities to be realised by the Northern Gateway development programme and the North Manchester Health Campus Strategic Regeneration Framework;
- Further information was requested on the future of Manchester Move, noting that this was currently managed and administered by Northwards Housing; and

- Noting the proposed next steps, what would be the position if the proposals were not supported by Northwards tenants and how was this to be assessed.

The Executive Member for Housing and Regeneration stated that the rationale for the proposal was to drive improvements in the housing stock, invest in fire safety and contribute to the city's carbon emissions targets. She described that dialogue had commenced with staff and teams at Northwards to consider the best options for achieving any transfer with the preferred option being a 'lift and shift' approach, as this would reduce any risk to the service experienced by tenants and maintain continuity of staff and systems that tenants were familiar with. She stated that dialogue and staff engagement events would continue, adding that an 'Our Manchester' listening exercise would be delivered with Northwards staff.

The Executive Member for Housing and Regeneration informed the Committee that it was the intention to align the economic developments and opportunities that were being created in the north of the city with Northwards tenants. Noting that the planned improvements to the housing stock would also deliver further economic opportunities for local residents.

In regard to Manchester Move, the Executive Member for Housing and Regeneration stated that consultation would be required as to how this was delivered and managed, noting that this was currently well managed, using the Council's agreed allocations policy that had been designed to support and prioritise the most vulnerable residents in the city. The Director of Housing and Residential Growth stated that the fifteen Registered Housing Providers, who allocates their properties using the Manchester Move system would be consulted with, via the Housing Access Board.

The Director of Housing and Residential Growth stated that he recognised the comment from a Member regarding the findings of the due diligence review, and added that they would seek to engage with and review existing arrangements with all schemes where the Council ultimately retained overall oversight. In response to a question relating to the management of a number of bungalows outside of the city boundary, he advised that these were historical arrangements and information on this would be provided to the Member following the meeting.

In regard to the question relating to the test to be applied to measure tenant support for these proposals, the Director of Housing and Residential Growth advised the Committee that there was no prescribed requirement to hold a ballot, however if there was negative support for the scheme, having listened to the views of all tenants further consideration of these proposals would be required. He stated that the logic and rationale of the scheme and the benefits to the housing stock would hopefully encourage tenants to support these proposals.

Decisions

The Committee endorse the recommendations to the Executive that;

- (1) Note the outcome of the workshops and the summary of the service offer that will be put to tenants in a "test of opinion".
- (2) Note the support provided by Northwards Board and Executive for the proposal.
- (3) Note the proposals contained within the report about how the new council-controlled service will be governed and how tenants will be involved and empowered in the decision making about services to homes and communities.
- (4) A final report will be presented in January 2021 with the outcome of the "test of opinion" and to confirm the final decision.

ESC/20/45 Overview Report

The Committee considered a report of the Governance and Scrutiny Support Unit which contained key decisions within the Committee's remit and responses to previous recommendations was submitted for comment. Members were also invited to agree the Committee's future work programme.

The Chair informed the Members that at the December meeting the Committee would be considering a report on the Digital Strategy, noting that the Communities and Equalities Scrutiny Committee would consider the inclusion aspect of the Strategy at their December meeting. In response to a comment from a Members she further advised that consideration would be given to scheduling an item on the Economic Recovery of the Airport.

Decisions

The Committee:-

- (1) Notes the report.
- (2) Agrees the Work Programme noting the comments above.

**Manchester City Council
Report for Information**

Report to: Economy Scrutiny Committee – 3 December 2020

Subject: Manchester Digital Strategy

Report of: Director of Inclusive Economy

Summary

This report provides the background of the Manchester Digital Strategy's development, and its alignment to the city's strategic priorities. The appended presentation on the emerging Manchester Digital Strategy will be presented to the Committee at the meeting for their consideration.

Recommendations

The Committee is requested to:

1. Note the report; and
2. Comment on the corresponding presentation on the emerging Manchester Digital Strategy.

Wards Affected: All

Environmental Impact Assessment - the impact of the issues addressed in this report on achieving the zero-carbon target for the city

The green digital sector and digital technology more broadly will play a key role in achieving Manchester's zero carbon target.

Our Manchester Strategy outcomes	Summary of how this report aligns to the OMS
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	The digital sector is a large part of Manchester's economy and is one of the main identified growth sectors to 2025, both in terms of gross value added and job creation.
A highly skilled city: world class and home grown talent sustaining the city's economic success	Digital skills are vital for our residents to access employment opportunities in the city, as well as to participate in day-to-day life.
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	The digital agenda is central to the success of other services, including health and social care and supporting people into work.

A liveable and low carbon city: a destination of choice to live, visit, work	Digital is a key enabler to improve the city's liveability, sustainability and connectivity.
A connected city: world class infrastructure and connectivity to drive growth	Increasing digital infrastructure is key to driving Manchester's growth and to being a globally connected city.

Contact Officers:

Name: Angela Harrington
 Position: Director of Inclusive Economy
 Telephone: 0161 234 3171
 E-mail: anglea.harrington@manchester.gov.uk

Name: Dave Carter
 Position: Digital Strategist
 Telephone: 07710 496055
 E-mail: dave.carter@manchester.gov.uk

Name: Elizabeth Mitchell
 Position: Policy and Partnerships Manager
 Telephone: 0161 234 1325
 E-mail: elizabeth.mitchell1@manchester.gov.uk

Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

Manchester's Economic Recovery Plan & Update, Economy Scrutiny Committee and Executive (September 2020)

Digital Strategy – Project Proposal, Economy Scrutiny Committee (February 2018)

Developing A More Inclusive Economy – Our Manchester Industrial Strategy

Our Manchester Strategy 2016 – 2025

1.0 Introduction

- 1.1 This report provides an overview to the development of the Manchester Digital Strategy and its alignment to the city's strategic priorities. The appended presentation details the work to date to create the Strategy and its emerging priorities. The Committee are asked to note the report and provide comment on the emerging Strategy.

2.0 Background to the Manchester Digital Strategy

- 2.1 The Our Manchester Strategy 2016-2025 sets out the long term vision for Manchester. The Strategy states the priorities for the city, not just the Council. Within the 'Connected City' theme of the Strategy, there is a commitment to "create a framework for action as a digital city". Other We Wills also relate to digital skills, digital infrastructure and the digital economy. Consequently, a proposal for creating a Digital Strategy was developed and presented to the Committee in February 2018, detailing the proposed content and approach.
- 2.2 A strategy is required to drive the cohesive vision of digital across the city. As a cross-cutting theme that runs across economy, skills, infrastructure and sustainability, collectively achieving our digital ambition will be key to realising Manchester's ambitions. It is necessary to set out the unique challenges and opportunities Manchester faces as the conurbation core, and how the city will play its role in driving digital forward for the wider city region.
- 2.3 The important role of digital has been highlighted even further by COVID-19, with many services and everyday interactions more broadly moving online. Supporting all Manchester residents to be able to access opportunities digitally is key to building a more inclusive city.

3.0 Emerging Manchester Digital Strategy

- 3.1 The appended presentation details the work that has been undertaken to date to create the Manchester Digital Strategy and its emerging priorities. This has been developed following in-depth discussions with the local digital ecosystem, including key stakeholders in Manchester's digital sector and associated partners.
- 3.2 The emerging Strategy has also been informed by an evaluation led by Arup. The evaluation built on Arup's previous review of CityVerve - the UK's Internet of Things demonstrator programme which was managed by the Council – and considered case studies of other global cities' digital strategies and had a series of recommendations for Manchester to consider. The most relevant recommendations from this evidence base are included in the Strategy.
- 3.3 The proposed emerging Strategy is currently based around four pillars which align to the Developing A More Inclusive Economy – Our Manchester Industrial Strategy:

- Smart people – gaining and sustaining the skills, aspirations and confidence to be the foundation of Manchester as an inclusive and diverse smart city
- Smart places - digital neighbourhoods providing access, connectivity and support for all residents and businesses
- Smart prosperity – enabling the digital economy and ecosystem to grow and be more inclusive and sustainable
- Smart resilience – digital innovation being used for smart energy and mobility to support zero carbon goals and for deploying digital connectivity as a utility not just a commodity, which is accessible, affordable, open, innovative and future-proofed

3.4 The Committee are asked to consider and provide comment on the attached presentation and emerging Digital Strategy's priorities.

4.0 Strategic Alignment

4.1 As digital is a cross-cutting theme, strategic alignment is essential to ensure successful implementation of the Digital Strategy's aims both within the Council and across the city.

4.2 The current work being undertaken to create the Our Manchester Strategy reset has shown how digital is now considered a more important priority than when the Strategy was originally created in 2015. The Strategy reset engagement activity have captured the views of over 3,800 people on what Manchester should prioritise to 2025. Digital emerged as one of the top priorities, albeit with a different emphasis depending on the group. Residents stated that better digital infrastructure (specifically broadband and public WiFi) and accessible digital technology should be a priority to ensure access for everyone. Both businesses and partnership boards specifically referenced the need for residents to have digital skills to access local employment opportunities, alongside equal access to digital equipment and infrastructure across all the city. The Our Manchester Forum referenced that digital access is now often a requirement to access services so should be considered as a priority. The Strategy reset is currently being drafted; digital will be included as a priority for the next five years, providing a hook into the Digital Strategy as the detailed action plan for delivery.

4.3 Digital is recognised as being key to creating a more inclusive economy in Developing A More Inclusive Economy - Our Manchester Industrial Strategy, which aims to ensure the city's economy continues to grow alongside supporting all of our residents can participate and benefit from it. The city's digital sector continues to be one of our key growth sectors, both in terms of increasing jobs and gross value added. Whilst there are many employment opportunities in this growth area, it is essential to increase digital skills levels and improve digital infrastructure to ensure all of Manchester's residents and neighbourhoods can access them. The Digital Strategy will build on these priorities and provide actions to achieve them.

- 4.4 Manchester's Economic Recovery and Investment Plan highlights the strength in the city's digital sector, which to date has less affected than others, and the opportunities for investment in digital to stimulate the city's economy recovery. The Plan includes investment projects which focus on employers' demand for digital skills, increasing the city's full fibre digital infrastructure, and supporting digital industries. These will also be included in the Digital Strategy to ensure they are part of the city's priorities beyond COVID-19.

5.0 Next Steps

- 5.1 Following the Committee's comments, the draft Strategy will go out for public consultation in early 2021. This will include further conversations with the digital sector, as well as wider partners, undertaken in an Our Manchester way.
- 5.2 The findings from the consultation and the final Strategy will be brought back to the Committee for their consideration and recommendation for the Executive to approve in spring 2021.

6.0 Recommendations

- 6.1 The Committee is asked to note the report and comment on the corresponding presentation.

This page is intentionally left blank

Creating an inclusive connected city

- A Digital Strategy for Manchester as a whole
- Complementing and strengthening the vision and plans set out in the Our Manchester Strategy
- Building on Manchester's digital strengths but also recognising Manchester's digital challenges
- Recognising the role played by all things digital in dealing with Covid-19 and plans for an inclusive recovery
- Based on how smart people, smart places and smart prosperity can enhance the commitments made in the Our Manchester Industrial Strategy to ensure that all Manchester residents can benefit from recovery
- Think and plan imaginatively about future work and future living and the role that digital can and should play in opening up opportunities for everyone
- Working with partners to ensure that all digital plans really do meet the needs of all Manchester residents and also align with other strategies at MCC and GMCA level



Context: Manchester's digital strengths

- Recognised as “UK’s second technology city”, consistently outperforming “all cities outside of London” (The Data City, 2019)
- Scale and scope of the digital sector covering both established and emerging technologies (Tech Nation 2020 “UK Tech for a Changing Nation” report)
- Wide ranging talent pool of digital and creative skills from entry level to high value parts of the digital economy
- Specific growth areas within the digital sector, including e-Commerce, Cyber, Artificial Intelligence (AI), FinTech, Data Science, e-Health
- Wider digitalisation of the economy, strong links between Manchester Digital sector and retail, advanced manufacturing, media and logistics sectors
- Digital ecosystem supporting business networking, collaboration and new business growth, including:
 - Digital Skills Network: bringing schools, colleges, universities, other training providers, businesses and digital sector networks together, e.g. new developments in “EdTech”
 - Citizen-led Smart City initiative (Responsible Tech Collective) and growing role of ethical tech and Open Data initiatives, e.g. Open Data Manchester
 - Manchester Digital, including latest report on “*How Manchester’s Tech sector is tackling the coronavirus pandemic*”
 - Voluntary, Community & Social Enterprise (VCSE) sector including MACC, Young Manchester
 - Digital Coop – Cooperative Network Infrastructure (CNI)
 - Digital Innovation: University Living Labs, Manchester Urban Observatory, Health Innovation Manchester, Cyber Foundry, School of Digital Arts (SODA)



“Manchester”+
“Digital”>



SCHOOL OF DIGITAL ARTS



Strengthening Manchester's Digital Ecosystem

- **Smart People:** improving inclusion, skills and diversity
- **Smart Places:** creating digital neighbourhoods and city-wide digital access
- **Smart Prosperity:** a more inclusive digital economy with improved access to high quality jobs
- **Smart Resilience:** digital innovation supporting zero carbon goals and inclusive connectivity



Building upon Manchester's Digital 'foundations'

- **Projects:** Triangulum, CityVerve, SmartImpact
- **Expertise:** digital innovators, digital entrepreneurs, digital activists
- **Legacy:** 30+ years of digital initiatives: Manchester Host, Electronic Village Halls, Manchester Community Information Network, East Manchester Connected Community (EastServe), Living Labs, Connected Smart Cities Network, Coop Network Infrastructure (CNI)



Smart Cities: digital comparisons and evaluation

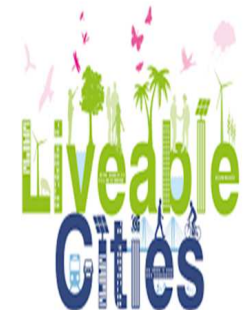
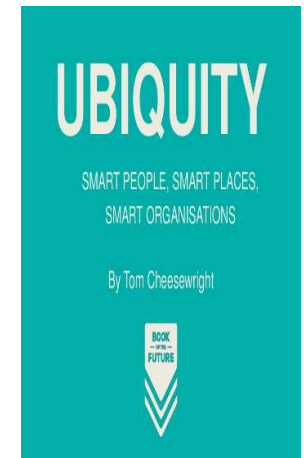
- ARUP report focusing on how to develop a Digital Strategy for Manchester, building upon the ARUP review of CityVerve project
- Case studies of other cities digital plans from UK and globally, plus additional evidence from Eurocities
- Four key recommendations:
 - A shared vision statement for Manchester as a place and for Manchester City Council itself;
 - Establishing a Digital Office within the City Council;
 - Sharing potential digital interventions with the wider digital ecosystem
 - Co-producing new collaborative projects and work programmes
- Using this evidence base to inform the Digital Strategy
 - The most relevant ARUP recommendations are now included in the Digital Strategy (draft) and key lessons learnt from the case studies will be highlighted in an annex
- Looking forward with new ideas for future approaches
 - Green/Digital and Digital/Green synergy and zero-carbon smart city aspirations
 - New industrial landscapes – ‘Industry 5.0’: the impact of automation, AI etc.
 - Digital solutions for post-pandemic living: digitally enabled social infrastructures



Making a digital difference to what makes us uniquely Manchester ...



- **Smart people:** gaining and sustaining the skills, aspirations and confidence to be the foundation of Manchester as an inclusive and diverse smart city
- **Smart places:** digital neighbourhoods providing access, connectivity and support for all residents and businesses
- **Smart prosperity:** stimulating continuing growth in the digital economy and ecosystem to create new jobs, safeguard existing jobs and develop an inclusive economy
- **Smart resilience:** digital innovation being used to support new jobs and skills with smart energy and mobility supporting our zero carbon goals and for deploying digital connectivity as a utility, not just a commodity, enhancing accessibility and affordability with open, innovative and future-proofed infrastructure



Smart connected places supporting smart people

New digital initiatives under discussion (funding sources being identified)

Smart Innovation District and Hub/s



Corridor Partnership + ID Manchester (North Campus area)

- New hubs – NOMA/NQ – Fed House +
- Health Innovation, including North Manchester General Hospital + potential in Wythenshawe
- Sport Tech – East Manchester

Digital City Cooperative & Smart Urban Places Access network (SUPA-Net)



Open access “FibreManchester” network in partnership with Cooperative Network Infrastructure (CNI – aka GM Digital Coop) with advanced wireless access in digital neighbourhoods and access to kit/devices

Civic Innovation Programme:
CivicTech challenge programme promoting new business and innovation



Urban Data Discovery Platform:
becoming a data-led organisation: Smart City Charter and new Smart Data initiative

Creative Digital: links to collaborative work on policy and practice with the Culture Recovery Plan



Digital Strategy: building upon current work

- Defining what we mean by being a “smart city”?
- *Smart Cities will have smart citizens at their heart*
- *Smart citizens will collaborate in new and dynamic ways*
- *Smart economic and social opportunities for working and for living*
- *Smart digital solutions for making environments greener, cleaner and healthier*
- *Smart citizens ensuring that smart cities are more democratic, resilient and attractive*
- *Smart future internet-enabled services to generate and celebrate creativity, innovation and diversity*

Smart Innovation & People (SmartIP) EU project led by MCC (2013).

*“To be considered “smart”, a city must reinforce the participations of everyone recognizing the diversity of citizens ... and try, as much as possible, to eliminate, not only physical but also digital barriers. That is what we call **Inclusive Smart City,**”*

Joao Neto & Sergio Kofuji

https://www.researchgate.net/publication/305474511_Inclusive_Smart_City_An_Exploratory_Study



Digital Strategy:

- **Taking account of current policies and initiatives:**
 - Our Manchester Industrial Strategy: “Developing a More Inclusive Economy”
 - Recognise the strength and resilience of our digital sector and ecosystem
 - Face the challenges of recovery: both the impact on digital and the impact of digital
 - Create a new Manchester ‘Digital Narrative’ accessible to everyone
 - Alignment with:
 - the current “Our Manchester” reset
 - Manchester’s Culture Recovery Plan
 - High Schools Digital Audit and Action Plan/s
 - Digital inclusion and skills (2020-2030) – key role of the Digital Skills Network and Digital Inclusion Action Plan and consider what new and innovative approaches are required as compared to the last 10 years
 - Digital infrastructure: similarly, new emphasis on being a utility and ubiquitous so it is accessible and affordable for all residents
- **Other UK and global comparisons? Good examples from the ARUP report, Core Cities, UK Smart Cities, Eurocities**



Digital Transformation and the new Digital Strategy:

- Working closely with ICT to ensure alignment of the ICT and Digital strategies
- Procurement: ensuring that social value is a priority in the Digital Strategy
- Recognising the complementary nature of MCC's own digital infrastructure and wider roll-out
 - ICT already renewing and upgrading LAN/WAN/WiFi connectivity for MCC with potential for opening this out for wider community access
 - Potential for closer collaboration between existing suppliers and CNI/Digital Coop members (which includes Virgin, Loop/Gamma and others)
 - Digital Infrastructure asset mapping exercise is now underway (in partnership with CNI/Digital Coop) including the Civic Quarter Heat Network
 - Complements proposed work by Manchester Cultural Leaders Group on networking venues
- Legal and regulatory issues: case study of the London Borough of Croydon's "Digital Infrastructure Toolkit"
 - Being proactive in having a Manchester Toolkit covering issues like "barrier busting" including planning policies, wayleaves etc.
 - Being proactive in securing social value from all telecoms investment



New Digital Initiatives supported by the Digital Strategy:

- **Smart Data Initiative:** including a “Smart City Charter” based on the “Eindhoven Principles” (one of our Eurocities and Triangulum partners), new MCC Data Management Strategy & Open Data Manchester’s “Declaration for responsible and intelligent data practice”
- **Planning and public realm:** creating smart places covering public realm, civic spaces, street furniture etc. to deploy accessible and affordable digital infrastructure, including WiFi, everywhere possible
- **Smart energy:** connecting up digital and energy infrastructure and initiatives: heat network, smart grids and electric vehicle (EV) recharging networks, developing new business models to cross-subsidise the deployment of smart energy and digital capacity
- **Future foresight:** making sure Manchester is well placed to take full advantage of future trends and opportunities with increased capacity for research and innovation in universities, colleges and schools



Manchester Digital Strategy and the GM Digital Blueprint

- Longer term planning for working with GMCA
 - Key role for MCC “Digital Office” plus interim arrangements
- GM Digital Portfolio Delivery Executive
 - Chaired by Sara Todd (Trafford CEO)
 - Potential for Manchester to take lead on key issues and we can set priorities and planned outcomes for MCC’s role
- Smart GM Places Leadership Group
 - New group bringing together infrastructure (digital, transport, energy, health, emergency services) and planning, need to ensure that there are much better links between infrastructure and inclusion policies and actions
- GM Digital Inclusion Leads
 - Potential for ensuring a clearer link with Smart GM Places Group
- GM Digital Comprehensive Spending Review Proposals
- MCC-GM coordination over other proposals to UK Government



Proposed Manchester Smart City Action Plan

This is work in progress and will take into account feedback from the consultation process. The working headings for the core commitments are (draft only):

A. Smart People: Digital inclusion and skills:

1. Digital inclusion and skills at the heart of the digital strategy
2. Promoting digital inclusion, diversity and equality
3. Ensuring skills progression from entry level to high value
4. Supporting digital/creative sector convergence to support jobs and skills

B. Smart Places: Creating digital neighbourhoods:

5. Creating a Manchester Digital Office
6. Digital Action Plans for every neighbourhood
7. Digitally enabled place-making including public realm
8. Promoting smart urban design and intelligent buildings



Proposed Manchester Smart City Action Plan

C. Smart Prosperity: enabling a smart inclusive economy

- 9. Enabling inclusive growth in the digital sector to support jobs and skills
- 10. Growing the innovation ecosystem to attract more investment
- 11. Future foresight work to take advantage of future trends
- 12. Supporting the Culture Recovery Plan through digital innovation



B. Smart Resilience: innovation for zero carbon & connectivity

- 13. Enhanced digital capacity to support smart energy and smart mobility
- 14. Greater mutual support between green and digital initiatives
- 15. Digital connectivity as an open, accessible utility not just a commodity
- 16. New capacity to enhance digital research and innovation
- 17. Social value at the heart of all digital investment and deployment



**Manchester City Council
Report for Information**

Report to: Economy Scrutiny Committee – 3 December 2020

Subject: Update on COVID-19 Activity

Report of: Strategic Director (Growth and Development)

Summary

This report provides Committee Members with a further update summary of the current situation in the city in relation to COVID-19 and an update on the work progressing in Manchester in relation to areas within the remit of this Committee. Further detail on specific issues will be available as required.

Recommendations

The Committee is requested to note the update.

Wards Affected: All

Environmental Impact Assessment - the impact of the issues addressed in this report on achieving the zero-carbon target for the city

Manchester Strategy Outcomes	Summary of how this report aligns to the OMS
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	This unprecedented national and international crisis impacts on all areas of our city. The 'Our Manchester' approach has underpinned the planning and delivery of our response, working in partnership and identifying innovative ways to continue to deliver services and to establish new services as quickly as possible to support the most vulnerable in our city. A reset of the Our Manchester Strategy is now underway following a meeting of the Our Manchester Forum on 16 June 2020. An extensive engagement exercise will take place to inform a draft document in late 2020 and a final version in February 2021.
A highly skilled city: world class and home grown talent sustaining the city's economic success	
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	

A liveable and low carbon city: a destination of choice to live, visit, work	
A connected city: world class infrastructure and connectivity to drive growth	

Contact Officers:**Name:** Pat Bartoli**Position:** Director of City Centre Growth and Infrastructure**Telephone:** 0161 234 3329**Email:** p.bartoli@manchester.gov.uk**Name:** Angela Harrington**Position:** Director of Inclusive Economy**Telephone:** 0161 234 3171**Email:** a.harrington@manchester.gov.uk**Background documents (available for public inspection):**

None

Economic Recovery Workstream- Sitrep Summary

As at: 19/11/20 For Economic Scrutiny Committee on 03/12/20 Changes since last updated highlighted in yellow. Updated fortnightly.

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
<p>General overview</p>	<p>Prime Minister announcement 31/10 : the PM announced that from 5/11/20, the country will enter its second national lockdown until at least 2 December when,</p> <p>The Government has announced a range of Local Restrictions Support Grants (LRSB) to support businesses required to close during local and national lockdowns. These include grant payments to support:</p> <ul style="list-style-type: none"> • Nightclubs, dance halls, and discos and sexual entertainment venues and hostess bars which have been required to close since 23 March 2020. (Grant payments are effective from 1 November and will not be backdated). • Businesses required to close due to Manchester being placed in Local COVID Alert Level: Very High (Tier 3) from 23 October until 4 November 2020. This includes pubs, bars, casinos, adult gaming establishments, betting shops and soft play centres. • Businesses required to close due to national lockdown restrictions from 5 November until 2 December 2020. This includes the business 	<p>.</p>

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>affected by the Tier 3 restrictions as well as all non-essential retail, hospitality venues, accommodation, leisure and sports facilities, entertainment venues, personal care facilities and community centres</p> <ul style="list-style-type: none"> • Additional discretionary fundingThe Government has provided additional discretionary funding for Local Authorities to support businesses that suffered disproportionately under the local restrictions which came into effect in Manchester on 5 August 2020 (the equivalent to Local COVID Alert Level: High (Tier 2). Government has asked us to prioritise hospitality, hotel, bed & breakfast and leisure businesses for this additional discretionary funding. 	<p>A common set of principles and priorities for applying for the additional discretionary grant have been agreed by Leaders across GM for consistency, ease of access and communication with businesses & business organizations:</p> <ol style="list-style-type: none"> 1. Businesses which have been badly affected by the restrictions either legally required to close or open but struggling financially. These businesses would not generally be liable for business rates and would include businesses in shared workspaces & market traders; 2. Self-employed individuals and company owner/managers who have not benefitted from the Government's SEISS, operating in the hospitality, accommodation & leisure sectors 3. Other businesses which are important to GM's economy e.g. major employer, drives footfall or part of supply chains 4. Taxi drivers. <p>The Manchester scheme would operate within the GM principles and priorities. The full details of the scheme are currently being developed, with a view to launching on 30 November, in order to start making payments as soon as possible to eligible businesses.</p>

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>Spending Review to conclude late Nov. This will be one-year only and focus on Covid and response to jobs. 3 priorities:</p> <ul style="list-style-type: none"> • providing departments with the certainty they need to respond to C19 and deliver the <i>Plan for Jobs</i>; • giving vital public services some enhanced support to fight the virus • investing in infrastructure to deliver the levelling up agenda (21/10) <p>Business Feedback-</p> <p>GM Economic Resilience Group 18/11</p> <ul style="list-style-type: none"> • Discussion on the business support grant schemes • Growth Co survey has identified a rise in business insolvency risk, which is expected to hit in January, and could lead to further redundancies. <p>Business Sounding Board 11/11</p> <ul style="list-style-type: none"> • Concern that significant numbers of hospitality businesses may not reopen, particularly small and “wet” venues. • Concern about impact of lockdown potentially not ending on 2/12/20 or going back into Tier 	<p>Webinar to be hosted by the Business Sounding Board to launch Manchester’s Economic Recovery Plan on 25/11.</p> <p>Work is continuing on the United City campaign which is business led and will have a focus on how the city centre is reopened. Looking to launch in December and run until end of January.</p>

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>3. This will affect all those businesses who had been planning events for Christmas.</p> <ul style="list-style-type: none"> • Extension of the furlough scheme is problematic for those organisations who have received monies through the cultural recovery grant. Working with the Arts Council to get clarity. • Some real estate projects such, as office moves, have been paused as a result of lockdown. Some organisations are downsizing, planning for 2.2 people to 1 desk, and therefore need less space. • Indications are that some organisations are not planning to return staff to the office until March/April. Professional Services seem comfortable to keep staff working from home. However, there does appear to be a desire from employees to return to working from offices at some point. • Some enquiries from big organisations for office space. Believe that news of a potential vaccine has helped. • Residential rental numbers are holding up reasonably well. Very strong sales and reserves since April and this is continuing. • Need clarity on the post lockdown situation and whether Manchester will remain in Tier 3 • Business would like further information on how they access grants etc. • Covid cases have reduced at the Universities. Universities have achieved 75% of target for 	

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>both domestic and international students. 50% of international students are studying on line and it is hoped that some will arrive after Christmas if the situation improves.</p> <ul style="list-style-type: none"> • Construction has been largely unaffected by current lockdown. <p>Manchester has been named the second most attractive city in the UK for tech investment.</p> <p>This is based on data from the Office of National Statistics, Tech Nation and job search engine Adzuna, which showed venture capital investment reached \$687.6m in 2019, up from \$199.1m in 2018.</p> <p>The new ranking sees the city overtake Cambridge, home to a large cluster of high-tech businesses, for the first time, making Manchester second only to London.</p> <p>Digital Minister Caroline Dinenage said Manchester's "tech star has been rising for the past few years" and the success of e-commerce giant The Hut Group, which floated on the London Stock Exchange in September, "has helped to cement the city's reputation as an industry hub to rival the capital".</p> <p>The Hut Group is the company seeking the most new recruits in the region, followed by TalkTalk and Sage, data showed, with the most in-demand job in</p>	

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>the city being software developers, NET developers and front-end developers.</p> <p>The digital tech sector in Manchester employed more than 100,000 people in 2019 according to the data, and there are 4,235 open tech vacancies across the city region. Some 3,690 IT vacancies are from across the city alone.</p> <p>Footfall figures- Footfall had been slowly improving from June to Sept but seeing a decline in trend over last few weeks.</p> <p>City Centre Footfall Trends</p> <p>Full week- w/c 8 November : 180,346 visitors in the week, a reduction of 85.8% on the same period last year, when footfall was 1,277,327, and a 46.8% decrease on the previous week, when footfall was 338,999</p> <p>There were 2 days when footfall numbers were higher than the previous week:</p> <p>Thurs 12/11 +29.26%</p> <p>Fri 13/11 +20.12%</p>	

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>UK High Street -74 % of previous year -26.3 of previous week</p> <p>Manchester wide figures (excluding city centre)- Week 46/ week commencing 9/11/20. -4.4 % week on week (-23.7% year on year)</p> <p>District Centres Week on Week</p> <p>Cheetham Hill -4.6 %</p> <p>Chorlton -0.7 %</p> <p>Fallowfield 1.4 %</p> <p>Gorton -7.8 %</p> <p>Harpurhey -5.2 %</p> <p>Levenshulme -2.1 %</p> <p>Northenden -5.5 %</p> <p>Rusholme -6.3 %</p> <p>Victoria Avenue -5.4 %</p> <p>Withington -6.4 %</p> <p>The busiest day in week commencing 9 November 2020 was Friday with 32,372 visitors.</p> <p>The peak hour of the week was 12:00 on Friday 13 November 2020 with footfall of 3,494</p> <p>Hospitality and Night time economy- CityCo impact report 11/11 161 city centre food and drink businesses remain open and/or are offering take-away and delivery services. The breakdown is as follows:</p> <p>7 Café's offering takeaway/delivery</p>	

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>58 classed as Off Licences are open 1 Off Licence offering takeaway/delivery 7 pubs/bars offering takeaway/delivery 63 restaurants offering takeaway/delivery 25 takeaway offering takeaway/delivery</p> <p>Most city centre hotels are currently planning to remain open in November for essential workers, business travel and in some, allowing the booking of meeting rooms.</p> <p>All businesses are hoping that lockdown will only last until early December, and that therefore there will still be time for some Christmas trade.</p> <p>Retail- Whilst non-essential retail has closed, there remains 34 essential businesses open in the BID shopping district (spanning Arndale, Exchange Square, King Street, St Ann's Square, Market Street, Deansgate). This is alongside 23 stores offering 'Click and Collect' and 29 food and beverage operators still open.</p> <p>Online sales – National picture is that, as of August, on line spending has seen year on year growth of 51.6%, although some areas saw a decrease in on line sales when compared with July. Clothing/footwear/household goods are areas where there was continued growth in on line sales from the previous month. The biggest year on year increase</p>	<p>Culture/Events/Sport 50 Windows of Creativity (Organised by Wild in Art) launched on 26 Oct across city centre- showcase of local artists. Runs until 5 Dec.</p> <p>Collective work underway with marketing campaign to encourage people back into venues.</p> <p>A number of partners are exploring the idea of a broader Go out to help out scheme- Manchester specific to incorporate cultural venues and wider offers. Consideration being given to potential timing for this, possibly January.</p> <p>Christmas- Markets on St Ann's Square for two long weekends in December/ Winter Gardens food and drink venue with illuminations, covered seating and 'bandstand' for rota of</p>

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>in online sales relates to the purchase of food at 89.5%. (ONS).</p> <p>Culture/Events/Sport</p> <p>Expected Impact of Extension to Job Retention Scheme (Furlough)</p> <p>Organisations are again utilising the scheme where it is appropriate to do so for current employees. Early discussions show there are a range of responses from employers in the sector where staff had been or are in the process of being made redundant. For most it appears the extension of furlough is too late.</p> <ul style="list-style-type: none"> • Companies are having to assess their own financial and legal risks and seek legal advice. • Some companies feel unable to retain or rehire staff when the job no longer exists. Companies have made structural staffing changes to equip themselves in the medium term with roles having been made redundant which still be unavailable in March when scheme ends. • Some companies have benefited from Culture Recovery funding to support staff salaries but support for these is now being sought through the Job Retention Scheme too. Companies are in dialogue with ACE to reallocate that proportion of their grant 	<p>musicians/ viewing Tower exchange Square/ marshals presence throughout high footfall areas</p> <p>Capital Kickstart Fund.</p> <p>£120m to support existing arts & heritage capital projects that have experienced delays to build programmes. £55m to be distributed via ACE. Decision on applications now due end November.</p> <p>Culture Recovery Board</p> <ul style="list-style-type: none"> • Meeting 10/11. • Review of the new government business grants the potential eligibility for cultural sector. • Impact of second lockdown and extension of furlough scheme. • Reports from working groups covering: Theatre – Galleries & Museums - and the Music Sector. • Progress updates on the Joint Cultural Education Project and Joint Audience Development project. • Detailed discussion on the role of an outdoor events strategy identified a focus on supporting city center recovery. <p>Notable on-line cultural programmes announced incl:</p> <p>13/11 The Halle Orchestra announced a winter season of nine concerts, recorded at the Bridgewater Hall and Halle St Peter's and streamed via Vimeo. Five of them will be conducted by their Music Director Sir Mark Elder:</p> <p>https://www.halle.co.uk/winter-season-2020/</p>

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>awarded to other parts of the business to support stabilisation - (eg underpinning lost income from local and national lockdown measures).</p> <p>Local Restrictions Support Grant The Culture Team will alert cultural and creative companies when applications open. Culture Team officers will provide 1-2-1 support as required</p> <p>DCMS announced £1.57 billion investment 'Culture Recovery Funding (CRF)' (5/7) Culture Recovery Fund Grants - £500m for England. Fund being delivered by ACE for Cultural organisations and National Lottery Heritage Fund/ Historic England for heritage sector</p> <p>Aviation-</p> <ul style="list-style-type: none"> The impact of the national lockdown need to be assessed, although the breadth of the aviation supply chain make it difficult to truly ascertain the impact This is on the back of MAG announcements, confirming that 465 jobs at Manchester airport were at risk (with a further 427 job 	<p>Aviation Work and Skills alongside MAG, The Airport Academy, DWP and the Growth Company and other key partners are working behind the scenes to ensure there is a high quality offer and level of support for those people whose jobs are affected.</p> <p>Role of the Work and Skills Team (Manchester focus) In advance of MAG's announcement re job losses, the team has been in discussion with the Communications Director at MAG, alongside colleagues in the Neighbourhood Team to prepare for this scenario. Local elected members have been fully briefed by MAG, in advance of the National news breaking. Work and Skills team has provided a summary of the support on offer to MAG</p> <p>Next Steps</p> <ul style="list-style-type: none"> Officers across work and skills, DWP and AA are liaising directly with MAG's HR representatives to develop a better understanding of the roles and demography. Officers will ensure Neighbourhood colleagues and local elected members are regularly appraised of the situation. Working with MAG and the AA, the W&S team will support them to develop a plan to ensure all people

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>losses for East Midlands and Stansted airports).</p> <ul style="list-style-type: none"> • MAG has had to close two of its terminals and has had to undertake measure to reduce its staff costs and has widely used the Government furlough scheme. • Work and Skills alongside MAG, The Airport Academy, DWP and the Growth Company and other key partners are working behind the scenes to ensure there is a high quality offer and level of support for those people whose jobs are affected. • Work and Skills officers will continue to work in partnership with BGH, and their manufacturing and aviation advisers as a GM level who have links with many supply chain businesses to continually gain local intelligence. <p>Wider national and international context on passenger numbers</p> <p>The International Air Transport Association has downgraded its 2020 traffic forecast from 63% to down to 66% when compared to 2019 traffic volume on the back of poor August figures that have reflected a weaker-than expected recovery from the effects of the global pandemic. August revenue passenger kilometres (RPKs) were down 75.3% when compared to August 2019,</p>	<p>affected are provided with a level of outplacement support including training, advice, guidance and support around employment, skills and financial support.</p> <ul style="list-style-type: none"> • As part of these discussions the team hope to ascertain with MAG if there might be wider supply chain implications that the taskforce partnership could support with. • The Hut Group has offered its support to do what it can to support as many people with the right skills to move them into opportunities. • Work and Skills officers will continue to work in partnership with BGH, and their manufacturing and aviation advisers as a GM level who have links with many supply chain businesses to continually gain local intelligence.

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>The International Air Transport Association identified the key negative turning point in what appeared to be a growing recovery in passenger numbers in August as the period when a number of governments in key areas re-introduced restrictions based on the resurgence of the COVID-19 virus. Whereas the decline in year-on-year growth of global RPKs was expected to have moderated to 55% by December, a much slower improvement is now expected with the month of December forecast to be down 68% on a year ago.</p> <p>MAG</p> <p>In addition to MAG's announcements, other National companies' have proposed redundancies, affecting roles in baggage handling and catering, including;</p> <ul style="list-style-type: none"> • 783 jobs at Swissport • 304 at Menzies • 219 at BA • Other firms consulting on job cuts are Gate Gourmet, Stobart Aviation, ICTS, Alpha LSG, ASIG, Sodexo and North Air. <p>The ban on international travel included within the national lockdown has seen traffic levels fall to similar very low levels as seen in the first lockdown. Manchester Airport have consolidated all activity into T1.</p> <p>MAG is making maximum use of the furlough scheme in December, and with its extension to</p>	

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>March are likely to continue to do so whilst traffic levels remain low.</p> <p>There have been no further developments around airport testing, which is needed to enable travel. MAG is expecting a Government announcement shortly on this issue – it is important that any scheme is implemented in time for the lifting of lockdown on 3 Dec, and is the 1st step towards a more comprehensive travel testing regime (in the news, BA are trialling testing for some London–US flights).</p> <p>Whilst the news around vaccines is very positive, the aviation industry still faces a very depressed 2021 and continues to ask for Government support. EasyJet posted a £1.3bn full-year loss, its first loss in its 25-year history.</p> <p>Higher Education Institutions-</p> <p>MMU are moving to online teaching with 3 hours on campus teaching per week. They have exceeded targets for 1st year student enrolment and met the target for 2nd year students. In respect of international students there are a lot that have not arrived in the country as yet but they are broadly where they were last year in terms of number of students that have arrived.</p>	<p>Inward Investment-</p> <p>MIDAS focusing messaging around resilience of Mancr.</p> <p>One year GM International Strategy released this week- key messages around global competitiveness and resilience. 13/10</p>

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>Throughout the period staff cases have remained low. Positive student cases increased very rapidly from almost no cases to over 200 in just four days. Reported infections are now declining. (Daily cases are reported on UoM website)</p> <p>This decline in infections is encouraging but they could increase again, particularly in light of high infections in the region. The new local testing site may result in an increase as more students and staff are able to access tests. University remains committed to having robust COVID security measures in place, many of which exceed what is required. Risk assessments are kept under review and have been developed with our trade unions.</p> <p>Testing facilities on Denmark Road and mobile facility in Fallowfield.</p> <p>Student numbers are higher than expected with an estimated 80% of international students arriving (continuing to arrive in waves). Overall number of returning students is marginally down. Accurate picture of enrolments will be available in early November. U of M 14/10</p> <p>Inward investment- 13/10 MIDAS remains positive with a number of projects coming in. Many investment decisions however on hold due to range of practical issues.</p>	<p>Group preparing comms on positive messages around commercial developments/activity.</p>

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>Some redundancies in back office functions demonstrates extent of events sector/cultural sector impact.</p> <p>Some companies looking to centralise functions in one regional hub.</p> <p>A number of enquiries received following recent virtual sessions on green growth, fintech and ecommerce. Legal tech identified as a particular opportunity for north shoring from London/SE.</p> <p>Real Estate sub group- 10/11</p> <ul style="list-style-type: none"> • Trading conditions are tough and there is nervousness about what January and February will look like. • Questioned whether there are any plans for mass Covid testing similar to what has happened in Liverpool. • Need a living with Covid strategy for early 2021. Tier system not going away and need to work towards being in lower tier. • Concerns about businesses moving to a hybrid way of working and will therefore need less office space. Office space is coming back into the market. • Concerns that in 2021 banks will go after landlords who cannot service their debt. • Massive variations in rent collections with retail & leisure hit the most. 	

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<ul style="list-style-type: none"> Possible impact on pension funds as these are often underpinned by property. 	
Development	<p>Stimulating development & investor confidence, including:</p> <ul style="list-style-type: none"> Understanding current impact through intelligence gathering. Assessing sources and levels of investment, and any obstacles (access to debt). Seeking financial and other support needed to enable early start of key projects. Understanding supply chain issues and identifying appropriate support measures. It is becoming increasingly apparent that the appetite of contractors to bid for apartment led residential schemes has been significantly impacted in the short term due to issues in 	<ul style="list-style-type: none"> MCC has now entered into contract with Homes England for £51.6m Housing Infrastructure Fund (Forward Fund) grant award for Northern Gateway and procurement processes are commencing to deliver civil engineering / core infrastructure works that will unlock development plots for c5,500 new homes in the Redbank neighbourhood. Infrastructure works must be delivered by March 2024 and housing delivery will commence from that point onwards. Announcement of Government approval on 04/08 for Getting Building Funding for BASE Manchester Innovation Activities Hub at MSP (£4M) and Mayfield (£23M). Draft offer letters received early September, with final terms being negotiated with GMCA (hoping to conclude by 30/10) The final terms for Mayfield

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>the supply chain (i.e. loss of subcontractors and access to materials). This concern has also been raised by developers of commercial schemes.</p> <ul style="list-style-type: none"> ● Developing guidance/share good practice for safe operation of sites. ● Expediting design & planning phases of projects. ● Productivity increased across most major sites- 97% of infrastructure and construction sites now operating. Social distancing measures impacting on programmes. Issues re supply chain/access to materials. Infrastructure sites are now achieving 89% of pre-Covid productivity. 	<p>have now mainly been agreed and initial works on the park started on 9th November.</p> <ul style="list-style-type: none"> ● 2 Manchester schemes approved in principle for Round 1(22/09) of the Brownfield Land Fund (for schemes due to start 2020-21) Mulbury City - New Cross Zone A and Viadux. Call for Round 2 now launched, with a revised closing date of 8/12. A number of schemes are being worked up with partners, focusing on Northern Gateway, Eastern Gateway and affordable housing schemes. Decision awaited on the bid for an additional 10% allocation. ● Key shovel ready schemes are included within Recovery Plan, included as part of CSR submission. ● Community consultation on the first phase of the delivery of Collyhurst will be restarted in advance of planning applications for the delivery of approximately 270 homes (including up to 130 new Council properties) in Collyhurst Village and Collyhurst South and the first phase of a new park. The intention is that this consultation exercise will lead to the submission of planning applications in the Autumn of 2020. Scheme could commence Spring 2021. <p>Planning & Highways Committee on 19th Nov</p> <ul style="list-style-type: none"> ● Speakers House, 39 Deansgate – Demolition of the current 1960s building, which occupies a prominent position on Deansgate and replacement with a 17 storey office building. A number of objections from local residents and the ward councillors. Concerns have been raised about the height, overlooking of existing residential units, the impact of light on

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
		<p>surrounding buildings and its proximity to conservation areas and historic buildings. Deferred pending a site visit.</p> <ul style="list-style-type: none"> 67-75 Piccadilly and 4-6 Newton Street – demolition and replacement of 67 Piccadilly with a 11-storey building, linked to 69-75 Piccadilly (Grade II listed) which would be refurbished: the whole would for a 151-bed hotel with ancillary ground floor uses. The construction would deliver around 228 FTE jobs, with a construction spend of £27million. There would be around 186 FTE jobs generated by the hotel and ground floor uses, and visitor spend of around £5.5m and business rate contributions of £3.9m over the first 10 years of operation. Approved subject to consultation with ward councillors over the capacity and operational hours of the roof terrace.
Affordable Housing	<ul style="list-style-type: none"> Risk to developer and investor confidence. Working with RP's and other developers to understand current impact and forward plans. Assessing sources and levels of investment, and any obstacles Investigating grant funding, financial and other support needed to enable early start of key projects Understanding supply chain issues and identifying appropriate support measures. Developing guidance/share good practice for safe operation of sites 	<ul style="list-style-type: none"> Extra Care facilities in development: <ul style="list-style-type: none"> 4 schemes under construction 257 apartments 3 RP schemes 1 MCC (PFI scheme) Regulator for Social Housing (RSH) called for RP's to provide revisions of their business plans by September. This will identify any viability risks but should also identify progress on development programmes. Managing existing onsite, pipeline and planned development with RP's. These were referenced in the June Executive report.

Issue/theme/ activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<ul style="list-style-type: none"> • Expediting design & planning phases of projects. • Risk of registered providers slowing down or pausing programmes to consolidate finances/liquidity • Ensure Zero Carbon and Fire safety provision are part of the programmes. • Potential flooding of the PRS sector as the short term let market shrinks. 	<ul style="list-style-type: none"> ○ 398 homes under construction and anticipated in the 2020/21 year. Re-mobilization of sites now underway. ○ 252 homes currently in the programme for 2021/22. ○ New projects emerging. ○ The scheme with Clarion has been finalised to deliver shared ownership homes for the full development ● Silk Street <ul style="list-style-type: none"> ○ Silk Street funding has been approved and is progressing through the Capital Strategy Board with the CP2 complete. The project team has been established to take this through to delivery with Rowlinson Construction. ● Progressing the establishment of a Local delivery vehicle. Looking to start on site with key projects and novate across. <ul style="list-style-type: none"> ○ Site assessments have now been completed by CBRE and this work is now with PwC who are producing a financial model to ensure project viability. ○ The financial modelling will influence the final legal structure to be used and how future phases are going to be delivered. ● Project 500 progressing. Will deliver 500-600 homes.

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
		<p data-bbox="1261 220 2004 336">The sites have been broken down into 3 phases and RP's have been allocated to work up individual designs</p> <p data-bbox="1261 384 1921 501">All members have been contacted to outline development plans in their wards and follow up meetings are being planned where necessary</p> <ul data-bbox="1216 549 2004 708" style="list-style-type: none"> • Entering into formal agreement with Homes England and signing an MOU to take a partnership approach to accelerated development. Complements similar arrangements with GMCA. <p data-bbox="1261 756 2004 873">The GMCA proposed partnership has been delayed so this will have a knock-on effect to the Manchester Collaboration.</p> <p data-bbox="1261 920 2004 1080">Once the GMCA approach is signed off the Manchester collaboration will be agreed and a series of outputs and outcomes will be set out in a shared vision</p> <ul data-bbox="1216 1128 1989 1375" style="list-style-type: none"> • Ongoing intelligence gathering with developers to understand status of projects and support needed. <ul data-bbox="1308 1216 1989 1287" style="list-style-type: none"> ○ MHPP Growth workstream capturing current position and plans. • Prioritisation of land assembly and due diligence to allow acceleration of build programme.

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
		<ul style="list-style-type: none"> ● Working with Your Housing Group to bring forward a 200+ new build scheme in East Manchester with 60% planned for affordable housing ● Working with One Manchester to deliver the regeneration of the Grey Mare Lane Estate, which will lead to the reprovision of 124 existing homes, the retrofit of 169 homes and the delivery of 166 new homes. Masterplanning / community consultation currently underway and a masterplan will be taken to MCC Executive for endorsement in early 2021 in advance of the scheme commencing. ● Work progressing on a mixed tenure scheme on the former Manox site in East Manchester. This will provide over 400 new homes on a very complex site, proposed delivery of a net zero carbon scheme with just under 30% of affordable housing. ● Homes England recently announced a new Affordable Homes Programme Fund for 2021-2026. Officers are working with partners to maximise the funding for a Manchester Affordable Housing Programme that will include a substantial amount of specialist and supported housing. AHP submission is still proposed for December.
Transport and Infrastructure	Work with TfGM to agree a broad overall transport plan to support gradual opening up of the city with a focus on pedestrian movement and safe use of public transport linked to an agreed package of measures to support safe pedestrian access.	<p>TfGM issued updated messages on Tier 3 travel:</p> <ul style="list-style-type: none"> ● You should not travel into or out of GM unless your journey is essential for work, education, medical reasons, to access youth services, for caring responsibilities, or as part of a longer journey. ● You can continue to travel within GM but please think about how and when you travel and aim

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
		<p>to reduce the number of journeys you make where possible.</p> <ul style="list-style-type: none"> • You can use public transport, but space is limited due to social distancing. • Please cycle or walk if you can. • You should work from home if possible. • Plan ahead, allow extra time for your journey, consider travelling outside the busy morning and afternoon peak times, and using quieter routes. • Download the NHS COVID-19 app before you travel.(21/10) <p><u>Manchester Specific Transport Usage Data</u> (for w/e 9/11)</p> <p><u>Bus</u> Patronage, (960,838) reduced by 9.3% on the previous week and was -49% on pre Covid levels.</p> <p><u>Metrolink</u> Network patronage, (192,853), reduced by 20.8% on the previous week and was -77.2% on pre Covid levels. The busiest lines were Rochdale and Altrincham but both experienced reductions on the previous week of 13% and 21% respectively. The Didsbury East line saw the highest weekly decrease of 30%.</p> <p><u>Highway</u> - Private vehicle trips, (25,791,137), decreased by 6.7% on the previous week and were -28.4% on pre Covid levels.</p>

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
		<p>Rail - Passenger numbers, (169,652), decreased by 16.8% on the previous week and were -77.8% on the same period last year.</p> <p>Cycling - Cycle volumes, (622,017), decreased by 8% on the previous week and were -27.4% on the same period last year.</p> <p><u>GM Wide Data</u> Latest data shows the following differences with the position on 09/03 (based on the busiest day of the week) showing a slight increase in all modes of transport over the last couple of weeks except for rail.</p> <ul style="list-style-type: none"> ○ Metrolink 9/3/20 122,613 <ul style="list-style-type: none"> 14/7/20 37,834 4/9/20 53,885 18/09/20 57,144 4/10/20 27,633 11/10/20 27,197 13/11/20 33,714 ○ Bus 9/3/20 515,309 <ul style="list-style-type: none"> 14/7/20 192,181 24/8/20 237,847 4/9/20 291,273 18/09/20 333,220 4/10/20 113,999 11/10/20 119,760 10/11/20 274,267 Rail 9/3/20 104,795 <ul style="list-style-type: none"> 14/7/20 28,257 11/09/20 48,123

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken																								
		<table border="0"> <tr> <td>18/09/20</td> <td>47,871</td> </tr> <tr> <td>4/10/20</td> <td>32,577</td> </tr> <tr> <td>11/10/20</td> <td>34,910</td> </tr> <tr> <td>13/11/20</td> <td>28,381</td> </tr> <tr> <td>GM Highway 9/3/20</td> <td>5,082,000</td> </tr> <tr> <td>14/7/20</td> <td>4,221,209</td> </tr> <tr> <td>25/8/20</td> <td>4,370,915</td> </tr> <tr> <td>8/9/20</td> <td>4,528,836</td> </tr> <tr> <td>18/09/20</td> <td>4,838,128</td> </tr> <tr> <td>4/10/20</td> <td>3,268,167</td> </tr> <tr> <td>11/10/20</td> <td>3,378,133</td> </tr> <tr> <td>13/11/20</td> <td>4,230,726</td> </tr> </table> <p>Latest year on year data on car park usage across the NCP Joint Venture car parks shows a mixed picture. Generally those car parks that focus on retail or leisure markets (King St West and Arndale) are doing better in terms of recovery to last year's volumes, than those focussing on commuters or business related journeys (eg Spinningfields). 01/09</p> <p>Face Coverings- Face covering compliance is around 90% on buses, 86% on Metrolink and 87% on trains. (as at 15/11)</p> <p>City Centre Transport Strategy consultation launched 23/09 and closed on 4/11/20. There were 2346 respondents to the on line survey and currently 8 emailed responses but we are expecting more to be sent over from TfGM. Analysis of responses is underway and an initial report (copy attached) went to the City Centre Infrastructure</p>	18/09/20	47,871	4/10/20	32,577	11/10/20	34,910	13/11/20	28,381	GM Highway 9/3/20	5,082,000	14/7/20	4,221,209	25/8/20	4,370,915	8/9/20	4,528,836	18/09/20	4,838,128	4/10/20	3,268,167	11/10/20	3,378,133	13/11/20	4,230,726
18/09/20	47,871																									
4/10/20	32,577																									
11/10/20	34,910																									
13/11/20	28,381																									
GM Highway 9/3/20	5,082,000																									
14/7/20	4,221,209																									
25/8/20	4,370,915																									
8/9/20	4,528,836																									
18/09/20	4,838,128																									
4/10/20	3,268,167																									
11/10/20	3,378,133																									
13/11/20	4,230,726																									

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
		<p>Working Group on 19/11/20. Initial analysis indicates overwhelming support for the proposals within the draft strategy.</p> <p>Active Travel Fund (ATF) GM awarded £15.9m. Manchester detail to follow. We submitted business cases for the city centre 'triangle' and Wythenshawe for pedestrian and cycling routes.</p>
	Analysis of businesses' plans for reopening, working with TfGM, CA, Chamber, Growth Company	TfGM linked into Day Time Economy recovery group work
	Identify and implement interventions that support social distancing and support business reopening and procure necessary equipment to facilitate this.	Re-purposing of city centre streets and open spaces. Initial ideas are now being developed further in consultation with members. The proposals seek to draw on best practice from other cities in the UK and abroad.
	Continue with highway works that can be undertaken during lockdown	<ul style="list-style-type: none"> ● Continuing with all our major projects that are on site and continuously monitoring government guidance about construction ● Finding ways to accelerate all our programme of walking and cycling schemes aiming to have early starts on all our programmed projects ● Maintaining our roads at business as usual levels by inspecting them and making repairs ● Resurfacing and treating many more main roads than originally planned to take advantage of lower traffic levels ● Working with TfGM to review bus stops and increase pedestrian phasing at signalised crossings.

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
Skills, Labour Market and Business Support	<p>Significant growth in the number of Manchester residents claiming Universal Credit.</p> <ul style="list-style-type: none"> • 151% rise in claimant count in Manchester during from April to September – 73,709 claimants in September • affects every LSOA in the City & all age ranges. The area with the highest number of claimants is Harpurhey with 3714. • The city centre (Piccadilly & Deansgate) has seen an increase of 480% - 230 claimants in April;1334 claimants in September. • particular impact on young people which has seen an increase of 136% - 12,261 claimants in September. Highest levels are in Moss Side with 639 claimants. <p><u>Furlough and Newly unemployed</u></p> <p>We have seen an increase in the number of HR1s for businesses in the City and know that there will be other employees made redundant from smaller businesses or others with a lower threshold than a HR1. It is more difficult to reach those businesses and employees. -The extension of the furlough scheme to the end of March will offer more protections to workers who would otherwise been at risk of redundancy which is positive.</p>	<p><u>Furlough and Newly unemployed</u></p> <p>Comms is now live and there has been a small take up in numbers. We are experiencing a time lag in the workforce wanting to take up support as they are taken through the redundancy process and come terms with their situation. Extra support is in place for all those being made redundant as part of large scale redundancies. A universal offer is being developed which will residents can book directly onto alongside the support from Citizen's Advice Bureau, National Careers Service and Growth Company. This will be made live on the council web pages in the next week. Work continues with partner agencies on building a central database of intelligence which will identify those sectors most at risk, skills gaps etc which and allow us to be more proactive with strategies for support.</p>

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>Offer for 16-19 year olds Social Mobility: The main challenge is that the universities are an ever changing situation and that they are likely to see the impact of retention after christmas and so there is a further follow up meeting after December.</p>	<p>Offer for 16-19 year olds Meeting took place 17/11 with Leads of Widening Participation at MMU/ UoM and GM Higher to understand current issues around recruitment and retention of WP students, issues around finance and digital and concerns re loss of work experience etc and impact on employment outcomes. Further mtgs scheduled to stay on top of this as it develops after Christmas holidays. Identified need to support HEIs with employer engagement opps. Youth Unemployment</p> <ul style="list-style-type: none"> • Youth Hubs - Proposal worked up for citywide Youth Hubs in partnership with The Princes Trust and wider Youth Employment Group partners. Next step to agree funding parameters with DWP. • Apprenticeships - we have connected Total People to our ongoing work with Citizens Advice Bureau to explore delivery of a new level 3 pathway. Next steps include feasibility and understanding compatibility with traineeships and Kickstart. • Kickstart - 76 KS vacancies, 24 of which are currently open. 12 are based in and around Manchester, the rest are spread across GM. 1145 referrals have been made and 574 have resulted in an application. Vacancies include customer services (Tesco), display representatives (working in retail outlets), recruitment screening support, product copywriter, buyer intern, digital content intern, digital marketing, trainee pharmacy dispenser, associate delivery consultant, storytelling executive, online developer, sales and operational support. Also

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p data-bbox="392 544 725 576"><u>Youth Unemployment</u></p> <p data-bbox="392 632 1122 839">Develop a range of quality Kickstart Gateway Organisations in the city . A main challenge is due to the pressures faced by the universities which is due to the isolation of students and blended learning we are taking time to build strong relationship for the future.</p> <p data-bbox="392 1169 999 1201"><u>Skills & Employment Support for Adults</u></p> <p data-bbox="392 1214 1128 1289">Tackling the digital divide during lockdown v2. Wellbeing and motivation of learners.</p>	<p data-bbox="1261 185 1984 260">seeing home working Kickstart jobs (sales roles for digital billing solutions company).</p> <p data-bbox="1167 427 1496 459">Youth Unemployment</p> <p data-bbox="1167 515 2011 954">Currently working closely with the BW3 committee and employers in South Manchester to develop both Kickstart placements and a robust wrap around support offer. Work is underway planning to implement the recommendations to support graduate retention in the city: a 'Roundtable' event with HE partners and employers will lead some of the discussion on this work - working to establish the strong relationships with the best placed HE partners. Working in partnership with HE regional partners and GMCA to understand the labour market issues facing grads.</p> <p data-bbox="1167 1050 1765 1082">Skills & employment Support for adults</p> <p data-bbox="1167 1094 2011 1485">400 digital devices have now been distributed out to residents. Over half of the residents receiving a device have reported they have a disability or long-term health condition. Approximately 80 of the residents who received chromebooks already have Wi-Fi installed in their home, but no device to access the Internet. This has released 80 Sims with Internet access until March 2021 which are being distributed to additional residents via the community groups represented at the Digital Inclusion Working Group. Early feedback has been hugely positive with residents</p>

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>Social Value & Local Benefit Change approach to Social Value to ensure Manchester residents most affected by economic consequences of COVID are able to access employment and training opportunities.</p> <p>Business Support, Sustainability & Growth</p>	<p>already being able to contact family and friends, access courses and access information online. This has been particularly timely with the second lockdown. MAES have also provided their learners who have no access to digital devices with Chromebooks and will have distributed 600 by the end of the week ahead of their online learning week next week when all learners will take part in on line sessions.</p> <p>Manchester Adult Education and Skills Plans are planning a celebration /awards ceremony to celebrate learners and providers during a challenging time. This will be delivered through the Plan’s steering group.</p> <p>Social Value and Local Benefit While required policy changes are going through relevant governance processes officers have started work to update relevant guidance and documentation. There will be significant cross-departmental effort to update and implement that changes.</p> <p>Business Support, Sustainability & Growth</p> <ul style="list-style-type: none"> • Scenario and preparation work with Rates to ensure communication to Business reaches those that will be eligible for the Local Restriction grants.

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<ul style="list-style-type: none"> • Comms for business is critical to underpin the business support offers from Biz Growth Hub especially whilst businesses are navigating the complex Business grant schemes . Reach is challenge. • BREXIT - deal unlikely, implications in relation to trade is becoming an apparent issue. MCC will continue work with GMCC/BGH to push messages around "Preparation for Brexit" but this could get lost with lockdown and businesses in Survival mode. Feedback from businesses is that they still do not actually know what they are preparing for – not huge details about potential tariffs. BGH and GMCC will soon deliver webinars and will be fully promoted via MCC's channels. • In Manchester the specific sectors at greatest risk continue to be aviation, arts, cultural and creative industries and parts of the leisure and hospitality industry and associated supply chains. • Anecdotally, the extension of Furlough means that some businesses are refocusing /realigning their focus away from compulsory redundancies and looking at re-furloughing skills staff with a view to reviewing staff structures post lockdown. 	<ul style="list-style-type: none"> • W&S leading data / intel work with key stakeholders including Growth Company, The Business Growth Hub and GM Chamber of Commerce, GMCA and PRI to inform the development of a Manchester economy dashboard. • Work and Skills officers will continue to work in partnership with BGH, and their manufacturing and aviation advisers and Cultural team at a GM level who have links with many supply chain businesses to continually gain local intelligence. • MAG - Work and Skills alongside MAG, The Airport Academy, DWP and the Growth Company and other key partners are working behind the scenes to ensure there is a high quality offer and level of support for those people whose jobs are affected.
Funding	No specific known impacts on current external funding bids caused by C19 as yet. Known bids	1) Public Sector Decarbonisation Scheme (PSDS) -

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>progressing through funding approval processes as expected.</p> <p>Team in City Policy developing a funding action plan based on C19 recovery and Corporate priorities</p>	<p>The Government announced a £1 Billion Public Sector Decarbonisation Scheme in October 2020. The scheme will be available for capital energy efficiency and heat decarbonisation projects within public sector non-domestic buildings that will deliver the following objectives:</p> <ul style="list-style-type: none"> • Deliver stimulus to the energy efficiency and heat decarbonisation sectors, supporting jobs. • Deliver significant carbon savings within the public sector. <p>Manchester City Council is participating in a GM led bid, and the bid is being submitted by the GMCA into the 23rd November bidding round.</p> <p>2) Green Recovery Fund - 2 bids full bids submitted 26th October with Manchester components. The first one was is looking to do work in Wythenshawe Woodlands and Irk Valley, and the second is around greening the Rochdale canal in the city centre.</p> <p>3) ERDF – our 3 projects have successfully completed the approvals process :</p> <p>GM Clean Energy (£17,233,000), Bio Health Accelerator (£5,523,516) and Build a Business in GM (£3,399,776). Resource and Programmes will be undertaking the financial management for these 3 projects.</p>

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
Strategy & Economic Narrative Review	C19 has necessitated a review of existing strategies to understand whether they are fit for purpose given the predicted exacerbation of existing inequalities. This will inform the Economic Recovery Plan & Our Manchester Strategy reset. Formal refreshes would not take place until 2021 when the Our Manchester Strategy has been reset and the full impact of C19 is known.	<ul style="list-style-type: none"> • First draft of the Our Manchester Strategy reset has been completed and is being discussed at SMT 24 November with Executive Members and the Our Manchester Forum 9 December. • A schedule for refreshing other strategies is being developed with the Work and Skills Strategy proposed to be started in spring 2021
External Influencing & Lobbying	The Government's economic response to C19 has been fast moving and feeding in Manchester's priorities has required a coordinated approach.	<ul style="list-style-type: none"> • MHCLG have provided a response to the proposals from the 4 Local Economic Recovery Group task & finish groups. Comments on the Government response have been drafted for Joanne to share back to Emran Mian at MHCLG. • A summary of the key projects from the Economic Recovery and Investment Plan has been developed with key project outputs. A lobbying grid matching projects to Government Departments has also been created.
Economic Intelligence	<ol style="list-style-type: none"> 1. Need to engage with Manchester Businesses and Key sectors to understand current status re Covid related impacts. 2. Understanding of businesses in rented spaces and analysis to support the Business Rates Discretionary Grants. 3. Need to understand status of development pipeline across the city. 4. Need to update population modelling (MCCFM), reflecting both the impacts on and from the economy. 	<ol style="list-style-type: none"> 1. Ipsos Mori large scale survey results to inform MCC priorities. Ongoing dialogue with business community to understand latest issues and impact. 2. Tracking underway - pipeline used to support Financial Resilience work - including forecasting potential council tax & business rates revenues - drafts for forecast CT / BR revenues from new development with Finance colleagues for comment 3. Update of the MCCFM is in progress, more difficult and time consuming than normal due to macro uncertainties. ONS Mid Year Estimates released recently to support this work.

Issue/theme/ activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<ul style="list-style-type: none"> 5. Demand appraisal for residential lettings market in Manchester post pandemic. 6. Challenge re the scale of analytical capacity required to support this, other Covid-19 workstreams and Business as Usual activities. 	<ul style="list-style-type: none"> 4. Data sweep complete - work now underway to collate trends across sub-sectors (mainstream, students, short term lets) to contribute to overall appraisal. 5. Ongoing discussions to re-prioritise work areas and understand where the gaps may be. Risk we could run out of internal capacity. Future format for economic monitoring currently being considered.

This page is intentionally left blank

**Manchester City Council
Report for Information**

Report to: Economy Scrutiny Committee – 3 December 2020

Subject: Overview Report

Report of: Governance and Scrutiny Support Unit

Summary

This report provides the following information:

- Recommendations Monitor
- Key Decisions
- Items for Information
- Work Programme

Recommendation

The Committee is invited to discuss and note the information provided.

Wards Affected: All

Contact Officers:

Name: Mike Williamson
Position: Team Leader- Scrutiny Support
Telephone: 0161 234 3071
Email: m.williamson@manchester.gov.uk

Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

None

1. Monitoring Previous Recommendations

This section of the report contains recommendations made by the Committee and responses to them indicating whether the recommendation will be implemented, and if it will be, how this will be done.

Items highlighted in grey have been actioned and will be removed from future reports.

Date	Item	Recommendation	Response	Contact Officer
10 Oct 2018	ESC/18/45 Gap analysis of the City's Bus network service	To request information including a summary of data that has been used to date to underpin current findings, including information on frequencies of services and services that have been removed or reduced in the last three years.	A response to this request is still outstanding	Pat Bartolli

2. Key Decisions

The Council is required to publish details of key decisions that will be taken at least 28 days before the decision is due to be taken. Details of key decisions that are due to be taken are published on a monthly basis in the Register of Key Decisions.

A key decision, as defined in the Council's Constitution is an executive decision, which is likely:

- To result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates, or
- To be significant in terms of its effects on communities living or working in an area comprising two or more wards in the area of the city.

The Council Constitution defines 'significant' as being expenditure or savings (including the loss of income or capital receipts) in excess of £500k, providing that is not more than 10% of the gross operating expenditure for any budget heading in the in the Council's Revenue Budget Book, and subject to other defined exceptions.

An extract of the most recent Register of Key Decisions, published on **2 November 2020**, containing details of the decisions under the Committee's remit is included below. This is to keep members informed of what decisions are being taken and, where appropriate, include in the work programme of the Committee.

Development and Growth					
Subject / Decision	Decision Maker	Decision Due Date	Consultation	Background documents	Officer Contact
<p>Brownfield Land Register Update 2019 2019/03/01D</p> <p>To publish Manchester's Brownfield Land Register.</p>	Deputy Chief Executive, Strategic Director - (Growth and Development)	Not before 29th Mar 2019		Report and Recommendation	Louise Wyman – Strategic Director Growth and Development louise.wyman@manchester.gov.uk
<p>Delivering Manchester's Affordable Homes to 2025 - Establishment of Strategic Partnership with Homes England (2019/09/05A)</p> <p>To negotiate and formalise a Strategic Partnership with Homes England to enable the delivery of Manchester Affordable Homes to 2025</p>	Strategic Director - (Growth and Development)	Not before 4th Oct 2019	In consultation with the Executive Members for Housing and Regeneration and Finance and HR	Report and Recommendation	Steve Sheen s.sheen@manchester.gov.uk
<p>Delivering Manchester's Affordable Homes to 2025 - Disposal of sites (2019/09/05B)</p>	City Treasurer (Deputy Chief Executive)	Not before 4th Oct 2019	In consultation with Strategic Director (Growth and Development)	Report and Recommendations	Steve Sheen s.sheen@manchester.gov.uk

To agree the disposal of sites in Council ownership for the provision of affordable homes			and Executive Members for Housing and Regeneration and Finance and HR		
<p>Delivering Manchester's Affordable Homes to 2025 - Establishment of Partnership arrangements with Registered Providers (2019/09/05C)</p> <p>To establish partnership arrangements with Registered Providers together with their partners/consortium for defined areas in the North, Central, South and Wythenshawe areas of the City.</p>	Strategic Director - (Growth and Development)	Not before 4th Oct 2019	In consultation with City Treasurer (Deputy Chief Executive) and the Executive Members for Housing and Regeneration and Finance and HR	Report and recommendation	Steve Sheen s.sheen@manchester.gov.uk
<p>Delivering Manchester's Affordable Homes to 2025 -Agreement of legal terms (2019/09/05D)</p> <p>To enter into and complete all necessary legal documents and agreements to give effect to delivering Manchester's Affordable Homes to 2025</p>	City Solicitor	Not before 4th Oct 2019		Report and recommendations	Fiona Ledden, City Solicitor fiona.ledden@manchester.gov.uk

<p>Buying back former Council properties - Policy approval (2019/09/05E)</p> <p>To approve a policy for the Council to buying back properties which have been sold under the Right to Buy to increase the amount of social housing and to reduce the number of former Council properties entering the private rented sector.</p>	<p>Strategic Director - (Growth and Development)</p>	<p>Not before 4th Oct 2019</p>	<p>In consultation with the City Treasurer (Deputy Chief Executive) and the Executive Members for Housing and Regeneration and Finance and HR, following consultation with local Ward Members.</p>	<p>Report and Recommendation</p>	<p>Martin Oldfield m.oldfield@manchester.gov.uk</p>
<p>Buying back former Council properties - Setting of purchase prices (2019/09/05F)</p> <p>To agree purchase prices and make any necessary arrangements to purchase properties in line with the policy</p>	<p>Strategic Director - (Growth and Development)</p>	<p>Not before 4th Oct 2019</p>	<p>In consultation with City Treasurer (Deputy Chief Executive) and the Executive Members for Housing and Regeneration and Finance and HR</p>	<p>Report and recommendation</p>	<p>Martin Oldfield m.oldfield@manchester.gov.uk</p>

<p>Heron House General Letting Consent (2019/11/25A)</p> <p>To agree to the disposal by Leasehold of office accommodation at Heron House.</p>	Chief Executive	Not before 24th Dec 2019		Briefing Note & Heads of Terms	Mike Robertson m.robertson@manchester.gov.uk
<p>Purpose Built Student Accommodation in Manchester (2020/05/28F)</p> <p>To agree an approach to Purpose Built Student Accommodation, following a consultation exercise with key stakeholders, to help to guide the decision making process in advance of the review of the core strategy, and request that the Planning and Highways Committee (or agreed interim procedure of planning determination by the Chief Executive) take this into material consideration until the core strategy has been reviewed.</p>	Executive	3 Jul 2020		Report and Recommendation	Dave Roscoe d.roscoe@manchester.gov.uk, Pat Bartoli p.bartoli@manchester.gov.uk
<p>Ramada Renaissance site, Deansgate/Blackfriars Street, Manchester -</p>	Chief Executive	30 Nov 2020		Report to the Chief Executive and Strategic Director of Growth and	David Norbury david.norbury@manchester.gov.uk

<p>granting of over-riding lease (2020/10/30C)</p> <p>Approval to the granting of a new over-riding lease to allow the redevelopment of the site to progress.</p>				Development	
<p>Greater Manchester Transport Strategy 2040 and Our Five-Year Delivery Plan - Manchester Local Implementation Plan (2020/11/05A)</p> <p>To adopt and publish the Local Implementation Plan for Manchester that forms an appendix to Our Five-Year Delivery Plan.</p>	Executive	9 Dec 2020		Greater Manchester Transport Strategy 2040 Our Five-Year Delivery Plan Manchester Local Implementation Plan	Duncan McCorquodale duncan.mccorquodale@manchester.gov.uk

3. Economy Scrutiny Committee Work Programme – December 2020

Thursday 3 December 2020, 10.00am (Report deadline Monday 23 November 2020)				
THEME –				
Item	Purpose	Executive Member	Strategic Director / Lead Officer	Comments
Draft Digital Strategy for the City	To review the draft Digital Strategy for the City prior to its consultation. The Strategy will cover:- Digital infrastructure; Digital Skills; and Smart Cities	Cllr Leese (Leader)	Louise Wyman Angela Harrington Dave Carter	A detailed report on digital inclusion, which is part of the overall report is going to Communities & Equalities Scrutiny given the equalities & inclusion aspects of this work
HS2 DRC Consultation response and general progress update	To receive the Council's draft response to the HS2 DRC consultation prior to its consideration by the Executive and a general progress update on HS2	Cllr Leese (Leader)	Louise Wyman Pat Bartoli Hilary Sayers	
Economy COVID19 Sit Rep Report	To receive the most up to date Economy COVID19 Sit Rep report that details how the Council and the city is progressing with the recovery phase of COVID19 against the areas within the remit of this Committee.	Cllr Leese (Leader)	Louise Wyman David Houlston Angela Harrington Pat Bartoli Ruth Ashworth	
Overview Report	The monthly report includes the recommendations monitor, relevant key decisions, the Committee's work programme and any items for information.	N/A	Mike Williamson	

Thursday 14 January 2020, 10.00am

**** DUE TO CHRISTMAS BREAK PLEASE CAN AS MANY REPORTS AS POSSIBLE BE SUBMITTED BY TUESDAY 22 DECEMBER ****

(Actual deadline Wednesday 30 December 2020 to account for Ney Years Day Bank Holiday)

Theme – Budget and Housing

Item	Purpose	Executive Member	Strategic Director / Lead Officer	Comments
Budget proposals 2021/22 – update	The Committee will consider refreshed budget proposals following consideration of the original Officer proposals at its November 2020 meeting and the consideration of these proposals and comments by Scrutiny by the Executive at its meeting in November 2020.	Cllr Leese (Leader)	Louise Wyman Paul Hindle	
ALMO – outcome of the offer to tenants consultation	To receive a report that details the outcome of the ‘Offer to Tenants’ consultation and the subsequent proposals arising from this outcome prior to consideration of these proposals by the Executive	Cllr Richards (Executive Member for Housing and Regeneration)	Louise Wyman Kevin Lowry	
Affordable Housing update	To receive an update on progress made with delivering the Councils programme of Affordable Housing. To include updates on:- Local Delivery Vehicle for Housing Project 500 Strategic Collaboration with Homes England	Cllr Richards (Executive Member for Housing and Regeneration)	Louise Wyman Kevin Lowry	
Overview Report	The monthly report includes the recommendations monitor, relevant key decisions, the Committee’s work programme and any items for information.		Mike Williamson	

**Themes identified at the Committee's 2020/21 Work Programme setting meeting
(Items highlighted in grey indicate that these have been included in the work plan of one of the above meetings)**

Theme	Tentative Date of meeting
<p>Manchester Airport</p> <p>To include information on addressing the economic recovery of the Airport whilst tackling the Climate Emergency</p>	<p>Post Nov 2020</p>
<p>Building Back Better</p> <p>To include information on:-</p> <ul style="list-style-type: none"> • A clearer understanding of what the Council's levers are and the options available to the Council • The use of levers to deliver a fairer society, better/higher skilled jobs, better pay and green economy • Addressing inequalities, linked to Economy Dashboard 	<p>Post Nov 2020</p>
<p>Digital Economy and the Impact of COVID19 on how the City operates</p> <p>To include information on:-</p> <ul style="list-style-type: none"> • The Digital Economy and the development of a Digital Strategy • Review of office space in the city and implications of COVID19 in businesses/employees returning to work • Review of the next employment sectors at risk of de-labourising and interventions to re-skill people in advance • Automation and technology in the workplace and implications for employment opportunities 	<p>Post Nov 2020</p>
<p>Transport</p> <p>To include information on:-</p>	<p>Post Nov 2020</p>

<ul style="list-style-type: none"> • City Centre Infrastructure issues and aspirations for long term transport investment • Bus Franchising 	
<p>Outcomes of the THINK report recommendations</p> <p>To include a review of the impact of the recommendations within the THINK report with an opportunity to hear directly from residents on how they have been affected</p>	Post Nov 2020
<p>Manchester College</p> <p>To include an update from the Manchester College on its performance and how it is recovering from the impact of COVID19</p>	Post Nov 2020
<p>Work and Skills</p> <p>To include details around the assistance provided to BAME communities impacted by COVID19 in developing skills for employment opportunities and assistance to small businesses impacted by COVID</p>	Post Nov 2020

Previous Items identified by the Committee to be scheduled (New items added in blue)				
Theme – Strategic Regeneration				
Item	Purpose	Lead Executive Member	Lead Officer	Comments
Northern Gateway	To receive an update on the progress and outline anticipated wider social and economic benefits to North Manchester from the development that has been made with the Northern Gateway since the last time it was considered by the Committee	Cllr Leese (Leader) Cllr Richards (Exec Member for Housing and Regeneration)	Louise Wyman Ian Slater	
Outcome of the consultation with stakeholders in relation to the proposed Housing Affordability Zones	To receive a report on the outcome of the consultation with stakeholders on the four proposed Housing Affordability Zones	Councillor Richards (Exec Member for Housing and Regeneration)	Louise Wyman	See November 2017 minutes
Theme – Transport and Connectivity				
Item	Purpose	Lead Executive Member	Lead Officer	Comments
Bus Franchising update	To receive an update on the Greater Manchester Mayors proposals to	Cllr Leese	Richard Elliott	

	franchise the regions bus service impact this will have on the city's economy			
Theme - Skills development for Manchester residents aged 16 and over.				
Item	Purpose	Lead Executive Member	Lead Officer	Comments
Higher Education provision and its impact on the City's economy	To be determined	Cllr Rahman (Exec Member Skills Culture and Leisure)	Angela Harrington	
Hospitality and Tourism skills gap	To receive report on the issue around skills challenges within the hospitality and tourism sector	Cllr Rahman (Exec Member Skills Culture and Leisure)	Pat Bartoli Angela Harrington	See November 2017 minutes
Theme – Growing the Manchester Economy				
Item	Purpose	Lead Executive Member	Lead Officer	Comments
Business Survival rates and the impact on the economy	To receive a report that details the survival rate of new start up business within the city and the economic impact to the city when these businesses fail	Councillor Leese	Mark Hughes (The Growth Company) Louise Wyman Pat Bartoli Angela Harrington	
City Centre Business Engagement	TBC	Councillor Leese	Pat Bartoli Louise Wyman	

Theme - Miscellaneous				
Item	Purpose	Lead Executive Member	Lead Officer	Comments
Our Manchester Strategy re-set	To receive a report that details the findings from the engagement process on the re-set of the Our Manchester Strategy	Cllr Leese (Leader)	Louise Wyman David Houliston	
Outcome of the findings from the Tyndall Centre for Climate Change Research	To receive a report in regards to what is needed to be achieved at Manchester Airport to address carbon emissions	Councillor Stogia	TBC	TBC

Economic Recovery Workstream- Sitrep Summary

As at: 22/10/20 For Economic Scrutiny on 05/11/20 Changes since last updated highlighted in yellow. Updated fortnightly.

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
<p>General overview</p>	<p>Chancellor announcement 22/10 (see press statement)</p> <ul style="list-style-type: none"> • open businesses which are experiencing considerable difficulty will be given extra help to keep staff on as government significantly increases contribution to wage costs under the Job Support Scheme, and business contributions drop to 5% • ** Business Grants- additional funding to support cash grants of up to £2,100 per month primarily for businesses in the hospitality, accommodation and leisure sector who may be adversely impacted by the restrictions in high-alert level areas. These grants <u>will be available retrospectively for areas who have already been subject to restrictions, and come on top of higher levels of additional business support for Local Authorities moving into Tier 3</u> which, if scaled up across the country, would be worth more than £1 billion. • grants for the self-employed doubled to 40% of previous earnings <p>Tier 3 announcement 20/10- Numerous businesses have made direct contact with MCC in support of GM position.</p>	<p>Analysis underway to understand implications of Chancellor's statement 22/10.</p> <p>Business Sounding Board supporting our position to govt on support required to accompany Tier 3 restrictions. 20/10</p> <p>Dashboard of publicly available economic data has been created to support work being undertaken with the Business Sounding Board, which will inform strategies to drive economic recovery.</p>

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>Spending Review to conclude late Nov. This will be one-year only and focus on Covid and response to jobs. 3 priorities:</p> <ul style="list-style-type: none"> • providing departments with the certainty they need to respond to C19 and deliver the <i>Plan for Jobs</i>; • giving vital public services some enhanced support to fight the virus • investing in infrastructure to deliver the levelling up agenda (21/10) <p>Business Feedback- GM Economic Resilience Group 21/10</p> <ul style="list-style-type: none"> • Urging clarity on funding package. • Hospitality, retail & culture continue to be most affected and will be further affected by Tier 3 restrictions. • Impact on mental health raised, as well as the economic & employment impacts. • Business indebtedness- over 58% of GM businesses have accessed loans- growing concern re the ability to repay. • Community and voluntary sector- concern re capacity to cope with the demand generated by another lockdown with reduced resources. • Charities won't benefit from the business support scheme because of exemptions from business rates. • Significant concern of impact of Tier 3 on the hotel sector, given restrictions on travelling in 	

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>or out of GM.</p> <p>Footfall figures- Footfall had been slowly improving from June to Sept but now seeing decline in trend over last couple of weeks.</p> <p>City Centre Footfall Trends</p> <p>Full week- w/c 18 October : -53% weekly footfall year on year; -2% on the previous week</p> <p>Monday 19th and Tues 20th saw increases of 24% and 31% respectively on the previous week but footfall decreased from this point. On Saturday 24th footfall saw a reduction of 34% on the previous week, with Market Street experiencing a reduction of 42%.</p> <p>UK High Street -41.6% year -1.2% week</p> <p>Manchester wide figures- Week 43/ week commencing 19th October. -4.8 % week on week (-21.89% year on year)</p> <p>District Centres Week on Week</p> <p>Cheetham Hill -9.6 % Chorlton -5.5% Fallowfield -10.6 % Gorton -11.1 % Harpurhey 7.0 % Levenshulme -6.4 % Northenden -1.9 %</p>	<p>Support for hospitality and retail- 21/10</p> <ul style="list-style-type: none"> Guidance has been prepared involving environmental health, licensing and GMFRS regarding use of outdoor heaters and shelters. Briefing with businesses on 23/10. Tier 3 guidance being produced by CityCo with MCC involvement. Range of businesses supported in developing creative ideas such as use of tipis and 'ski chalets' to

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>Rusholme -7.0 % Victoria Avenue -14.6 % Withington -6.1 % %</p> <p>Hospitality and Night time economy- CityCo impact report 15/10 Major concerns not just for those premises that must close but also those who are able to remain open but are unviable. Hospitality sector is lobbying govt hard (local and national bodies) to stress extent of potential impact of restrictions but also need for urgent support for extensive supply chain. 15/10.</p> <p>Impact of curfew- One local company with over 8 venues in the city centre is at revenue losses of up to £13.5m due to losing six hours of trading daily within most of their venues; another major operator with over 40 venues nationwide has only been able to open 4 of their venues.</p> <p>The Village venues have been struggling the most- on Canal Street several of the main venues must take over £27k per week to break even; but, since the curfew has been in place, each of these venues has taken only around £11k per week.</p> <p>Businesses across the board are reporting major deficits, with the average brought up slightly by the restaurants Northern Quarter – average trading around 50% down year on year. Peter Street/Deansgate – average trading around</p>	<p>create additional indoor space.</p> <ul style="list-style-type: none"> • CityCo continuing to engage with landlords in King Street area. • 'Ambassador' role being developed for high footfall shopping areas. • Working with businesses as outside area temporary pavement licenses are due for renewal in Nov.

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>69% down year on year Village – average trading around 74% down year on year</p> <p>Confirmed Permanent/Temporary closures so far Fac251, Gorilla, Deaf institute, Cruz101, Tapeo and Wine, FIFTH, Night People, Mcr Lounge, Sand Bar, Barca, Dough, Apotheca, Oscars bar</p> <p>Confusion around hosting business events for up to 30 people. Calls for clarity for hoteliers and businesses. Revenue is critical and would be boost to confidence. (Business Sounding Board 15/10)</p> <p>Retail- The return of the students would normally boost retail sales. Retailers are reporting sales performance becoming increasingly difficult compared to last year. The number of stores trading remains largely stable though the situation is precious for many retailers in run up to Christmas. Around 90% of the businesses that were trading before lockdown have now reopened. Cityco 15/10</p> <p>Online sales – National picture is that, as of August, on line spending has seen year on year growth of 51.6%, although some areas saw a decrease in on line sales when compared with July. Clothing/footwear/household goods are areas where there was continued growth in on line sales from the previous month. The biggest year on year increase in online sales relates to the purchase of food at</p>	<p>Culture/Events/Sport 50 Windows of Creativity (Organised by Wild in Art) to be launched 26 Oct across city centre- showcase of local artists. Runs until 5 Dec.</p> <p>Collective work underway with marketing campaign to encourage people back into venues.</p> <p>A number of partners are exploring the idea of a broader Go out to help out scheme- Manchester specific to incorporate cultural venues and wider offers. Consideration</p>

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>89.5%. (ONS).</p> <p>Culture/Events/Sport Mixed picture. £9.6 million announced for 48 cultural venues in Manchester as part of Cultural Relief Fund. Aim is to stabilise organisations and prevent bankruptcies. Good proportion of successful applicants. Second round underway. HOME recently held first theatre performance. Mixed messaging on curfew not helping venues. 14/10</p> <p>Venues are adopting gold standard in Covid safety. Science and Industry Museum- Challenging operating environment with 25 % of usual visitor numbers. 1,000 visitors on a good day, normally 4,000. Concerned about half term- normally one of the busiest weeks of the year. Receiving very positive feedback from visitors on their experience. Building confidence is key. Concerns for many cultural organisations for next financial year- facing precarious future without support ie music and live events venues, theatres. 14/10</p> <p>Concerns around the music industry- still no clarity on way forward. Food and beverage operations within events sector is highly stressed. 14/10</p> <p>Venues update:</p>	<p>being given to potential timing for this, possibly January.</p> <p>Christmas-</p> <ul style="list-style-type: none"> • Markets and ice rink not going ahead. Viewing Tower for Exchange Square progressing and intention to open to coincide with Christmas Lights switch on 17th Nov. • Proposal for 'freight island' style offer on Piccadilly Gardens being progressed. <p>DCMS announced £1.57 billion investment 'Culture Recovery Funding (CRF)' Culture Recovery Fund Grants - £500m for England Being delivered by ACE for Cultural organisations (inc profit/ not for profit & charities) <u>Awards under £1m</u> - Round 1 and Round 2 decision have been made awarding £333 million of the up to £500m fund. See appendix showing where cultural organisations in Manchester have received ACE Emergency Funding and ACE delivered CRF grants.</p> <p><u>Awards over £1m and repayable finance</u> - Announcements are pending</p> <p>Capital Kickstart Fund. £120m to support existing arts & heritage capital projects that have experienced delays to build programmes. £55m to be distributed via ACE. Decision on applications now due end November.</p> <p>Local Restrictions Support Grant</p>

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>Visitor numbers- 12 - 18 October. Central Library 3243 (slightly down on previous week) Art Gallery 874 (significant reduction on previous week) HOME 10386 (up by 1,000)</p> <p>Greater Manchester Museum of Transport (date unknown) North West Theatre Arts Company (date unknown) Hope Mill Theatre - due to open 30 Oct for live performances. Victoria Baths – due to open with Winter Fair 14 Nov.</p> <p>Cultural Venues that are still closed <u>City Centre Venues & attractions</u> Bridgewater Hall Stoller Hall Palace Theatre Opera House Manchester Arena Contact Theatre performances (venue open for participatory activities) Cathedral Visitor Centre Dance House Greater Manchester Police Museum Holden Gallery (MMU) John Rylands Library (UoM) Manchester Poetry Library (New - due to open in early 2021) Band on the Wall (closed for refurbishment)</p>	<p>Pending further details and guidance for the authority, it is unlikely that any cultural organisations will benefit from these support grants.</p> <p>Local Restrictions Support Grants are only available for businesses that are instructed to close because of the measures not if they <u>can</u> be open but can't make it viable with covid-safe requirements to be open.</p> <p>So, if the government makes it still permissible to hold performances but venues can't operate viably without a bar and hospitality offer, they will be excluded from the grant.</p>

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>Portico Library Royal Exchange Theatre RNCM (performance venue spaces are closed to the public)</p> <p><u>Neighbourhood based venues & Community led arts spaces</u> Z Arts performances (venue open for participatory activities) Gorton Monastery Manchester Jewish Museum (closed for refurbishment) Pankhurst Centre (heritage visitor attraction) The Edge (cafe only open) Northenden Players Niamos Partisan Collective Victoria Baths</p> <p>Impact of Tier 3 local lockdown measures It is expected that additional local restrictions are likely to lead to:</p> <ul style="list-style-type: none"> • Uncertainty for venues with reopening plans – especially for those planning to promote performances in the coming days. • Cinemas, Theatres (adhering to stage 4 protocols), Museums and galleries can technically continue to stay open. Although if visitor numbers drop significantly because there is a limited hospitality sector open in the city centre, or because residents are advised not to undertake non-essential travel - it may not be 	

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>worthwhile remaining open.</p> <ul style="list-style-type: none"> Those venues that are only or mainly open to provide a hospitality offer or have a significant hospitality offer will be very seriously affected. Elizabeth Gaskell's has been doing well with small weddings but if these are made more difficult that result in a further cut in their income The impact of 'only essential travel' advice will have a negative impact of attendance at venues. <p>Aviation- Testing is the current key issue, and this is with Government, who have formed the Global Travel Taskforce, which is a positive first step, but will not report back until Nov.</p> <p>Heathrow have launched a departure test. This is a positive step but MAG view is that it is arrivals testing that will make the difference. No detail available on any plans to introduce this type of test at Manchester.</p> <p>Positive news that Virgin Atlantic are launching new routes to India from Mancr - Mumbai in December and Delhi in Jan.</p> <p>Italy has been removed from safe travel list with Crete back on. Some uptick in services to Crete for half term holidays though all marginal overall.</p> <p>Discussions are ongoing with the Unions regarding</p>	

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p data-bbox="376 252 745 284">potential job losses. 20/10</p> <p data-bbox="376 328 1106 576">Daily passenger volumes peaked in August and are now decreasing slowly as the end of summer approaches. As of 13 Sept, cumulative traffic at Manchester since 1 Feb 2020 has been 4.1million, 79% down from the same period in 2019. Weekly passengers as of 13 Sept fell 6% from the previous week.</p> <p data-bbox="376 620 831 652">Higher Education Institutions-</p> <p data-bbox="376 697 1099 874">Throughout the period staff cases have remained low. Positive student cases increased very rapidly from almost no cases to over 200 in just four days. Reported infections are now declining. (Daily cases are reported on UoM website)</p> <p data-bbox="376 919 1115 1243">This decline in infections is encouraging but they could increase again, particularly in light of high infections in the region. The new local testing site may result in an increase as more students and staff are able to access tests. University remains committed to having robust COVID security measures in place, many of which exceed what is required. Risk assessments are kept under review and have been developed with our trade unions.</p> <p data-bbox="376 1287 1093 1428">Testing facilities on Denmark Road and mobile facility in Fallowfield. Student numbers are higher than expected with an estimated 80% of international students arriving</p>	<p data-bbox="1149 437 1935 507">Inward Investment- MIDAS focusing messaging around resilience of Manchr.</p> <p data-bbox="1149 552 1935 651">One year GM International Strategy released this week- key messages around global competitiveness and resilience. 13/10</p> <p data-bbox="1149 1066 1917 1136">Group preparing comms on positive messages around commercial developments/activity.</p>

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>(continuing to arrive in waves). Overall number of returning students is marginally down. Accurate picture of enrolments will be available in early November. U of M 14/10</p> <p>Inward investment- 13/10 MIDAS remains positive with a number of projects coming in. Many investment decisions however on hold due to range of practical issues.</p> <p>Some redundancies in back office functions - eg Ticketmaster contact centre (Northern Quarter)- demonstrates extent of events sector/cultural sector impact.</p> <p>Some companies looking to centralise functions in one regional hub.</p> <p>A number of enquiries received following recent virtual sessions on green growth, fintech and ecommerce. Legal tech identified as a particular opportunity for north shoring from London/SE.</p> <p>Real estate sub group- 13/10</p> <ul style="list-style-type: none"> • Positive messages around resilience of the office market in Manchester- Two pre-lets for Q4: BT at New Bailey 175,000 sq ft (20% reduction in requirement to take into account anticipated changes in work patterns) and Trader Media Group at First Street (Auto Trader expansion) 	

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<ul style="list-style-type: none"> • Specialised space remains strong- ie science & tech • Growing interest in out of town product. • Significant investor appetite remains. • OBI- smaller deals on hold a few weeks ago now resuming with increasing concessions. • Residential market remains buoyant- international investment continues. • Retail- significant concerns re oversized sector- trend growing towards purpose driven shopping at hubs. Significant restricting underway. Need to understand consumer activity and purpose. • Challenge for city centre is how our offer will need to evolve to meet consumer needs and as a meeting place? 	
Development	<p>Stimulating development & investor confidence, including:</p> <ul style="list-style-type: none"> • Understanding current impact through intelligence gathering. • Assessing sources and levels of investment, and any obstacles (access to debt). • Seeking financial and other support needed to enable early start of key projects. • Understanding supply chain issues and identifying appropriate support measures. It is becoming increasingly apparent that the appetite of contractors to bid for apartment led residential schemes has been significantly impacted in the short term due to issues in 	<ul style="list-style-type: none"> • Pre contract negotiations with Homes England relating to the £51.6m Housing Infrastructure Fund (Forward Fund) grant award for Northern Gateway are coming to a conclusion and a Grant Determination Agreement has been prepared for execution by both parties. Officers have submitted the Delegated authority report for sign-off in line with the Executive approval provided in July 2020. • Announcement of Government approval on 04/08 for Getting Building Funding for BASE Manchester Innovation Activities Hub at MSP (£4M) and Mayfield (£23M). Draft offer letters received early September, with final terms being negotiated with GMCA (hoping

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>the supply chain (i.e. loss of subcontractors and access to materials). This concern has also been raised by developers of commercial schemes.</p> <ul style="list-style-type: none"> • Developing guidance/share good practice for safe operation of sites. • Expediting design & planning phases of projects. • Productivity increased across most major sites- 97% of infrastructure and construction sites now operating. Social distancing measures impacting on programmes. Issues re supply chain/access to materials. Infrastructure sites are now achieving 89% of pre-Covid productivity. 	<p>to conclude by 30/10)</p> <ul style="list-style-type: none"> • 2 Manchester schemes approved in principle for Round 1(22/09) of the Brownfield Land Fund (for schemes due to start 2020-21) Mulbury City - New Cross Zone A and Viadux. Call for Round 2 now launched, with closing date of 23/11. Decision awaited on the bid for an additional 10% allocation. • Key shovel ready schemes are included within Recovery Plan, included as part of CSR submission. • Community consultation on the first phase of the delivery of Collyhurst will be restarted in advance of planning applications for the delivery of approximately 270 homes (including up to 130 new Council properties) in Collyhurst Village and Collyhurst South and the first phase of a new park. The intention is that this consultation exercise will lead to the submission of planning applications in the Autumn of 2020. Scheme could commence Spring 2021. • Planning & Highways Committee on 22nd Oct considered a new commercial development at Speakers Corner, Deansgate (which could provide over 700 new FTE jobs); the refurbishment of Cavendish House on Chapel Walks to create additional office space; and a new hotel at 2-4 Whitworth Street. Cavendish House was approved, with the other 2 schemes deferred to the November Committee.
Affordable Housing	<ul style="list-style-type: none"> • Risk to developer and investor confidence. • Working with RP's and other developers to understand current impact and forward plans. 	<ul style="list-style-type: none"> • Extra Care facilities in development: 4 schemes under construction 257 apartments

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<ul style="list-style-type: none"> • Assessing sources and levels of investment, and any obstacles • Investigating grant funding, financial and other support needed to enable early start of key projects • Understanding supply chain issues and identifying appropriate support measures. • Developing guidance/share good practice for safe operation of sites • Expediting design & planning phases of projects. • Risk of registered providers slowing down or pausing programmes to consolidate finances/liquidity • Ensure Zero Carbon and Fire safety provision are part of the programmes. • Potential flooding of the PRS sector as the short term let market shrinks. 	<p>3 RP schemes 1 MCC (PFI scheme)</p> <ul style="list-style-type: none"> • Regulator for Social Housing (RSH) called for RP's to provide revisions of their business plans by September. This will identify any viability risks but should also identify progress on development programmes. • Managing existing onsite, pipeline and planned development with RP's. These were referenced in the June Executive report. <ul style="list-style-type: none"> ○ 398 homes under construction and anticipated in the 2020/21 year. Re-mobilization of sites now underway. ○ 252 homes currently in the programme for 2021/22. ○ New projects emerging. ○ The scheme with Clarion has been finalised to deliver shared ownership homes for the full development • Silk Street <ul style="list-style-type: none"> ○ Silk Street funding has been approved and is progressing through the Capital Strategy Board with the CP2 complete. The project team has been established to take this through to delivery with Rowlinson Construction. • Progressing the establishment of a Local delivery vehicle. Looking to start on site with key projects and novate across. <ul style="list-style-type: none"> ○ Site assessments have now been completed by CBRE and this work is now with PwC who are producing a financial model to ensure

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
		<ul style="list-style-type: none"> <ul style="list-style-type: none"> project viability. <ul style="list-style-type: none"> ○ The financial modelling will influence the final legal structure to be used and how future phases are going to be delivered. ● Project 500 progressing. Will deliver 500-600 homes. <ul style="list-style-type: none"> ○ The sites have been broken down into 3 phases and RP's have been allocated to work up individual designs ○ A number of member drop in sessions will run in Nov. ● Entering into formal agreement with Homes England and signing an MOU to take a partnership approach to accelerated development. Complements similar arrangements with GMCA. <ul style="list-style-type: none"> ○ The GMCA proposed partnership has been delayed so this will have a knock on effect to the Manchester Collaboration. ○ The Manchester Collaboration report to Executive is proposed for December but is subject to the GMCA/HE one being set up first. ● Ongoing intelligence gathering with developers to understand status of projects and support needed. <ul style="list-style-type: none"> ○ MHPP Growth workstream capturing current position and plans. ● Prioritisation of land assembly and due diligence to allow acceleration of build programme. ● Working with Your Housing Group to bring forward a 200+ new build scheme in East Manchester with 60% planned for affordable housing ● Work progressing on a mixed tenure scheme on the former Manox site in East Manchester. This will

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
		<p>provide over 400 new homes on a very complex site, proposed delivery of a net zero carbon scheme with just under 30% of affordable housing.</p> <ul style="list-style-type: none"> Homes England recently announced a new Affordable Homes Programme Fund for 2021-2026. Officers are working with partners to maximise the funding for a Manchester Affordable Housing Programme that will include a substantial amount of specialist and supported housing. AHP submission is still proposed for December.
Transport and Infrastructure	Work with TfGM to agree a broad overall transport plan to support gradual opening up of the city with a focus on pedestrian movement and safe use of public transport linked to an agreed package of measures to support safe pedestrian access.	<p>TfGM issued updated messages on Tier 3 travel:</p> <ul style="list-style-type: none"> You should not travel into or out of GM unless your journey is essential for work, education, medical reasons, to access youth services, for caring responsibilities, or as part of a longer journey. You can continue to travel within GM but please think about how and when you travel and aim to reduce the number of journeys you make where possible. You can use public transport, but space is limited due to social distancing. Please cycle or walk if you can. You should work from home if possible. Plan ahead, allow extra time for your journey, consider travelling outside the busy morning and afternoon peak times, and using quieter routes. Download the NHS COVID-19 app before you travel.(21/10) <p><u>Manchester Specific Transport Usage Data</u> (for w/e 11/10)</p>

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
		<p><u>Bus Patronage</u> -1.09% (1,207,938) trips from the previous report (vs. -1.14% GM-wide).</p> <p><u>Metrolink Network patronage</u> decreased by 0.51% GM-wide on the previous week. Altrincham and Rochdale were the only lines to see an increase at 1% each, whilst the Trafford Park line saw the highest decreases of -5%, closely followed by the Airport and Ashton lines at -4% each.</p> <p><u>Highway (as at 8/10)</u>- Across GM the weekly average private vehicle trips decreased by 1.94% on the previous week. Private vehicle trips in Manchester were -14.2% on the same time last year, (at the time of the previous report levels were -11% on the same period last year)</p> <p><u>Rail (as of 10/10)</u> - Passenger numbers across GM have dropped by 0.56% on the previous week.</p> <p><u>Cycling & Walking</u>- Cycle volumes during the week ending 8 Oct decreased by 16% compared to the previous week, current levels are now in line with the annual average (the previous report stated a 15% increase on the annual average)</p> <p><u>GM Wide Data</u> Latest data shows the following differences with the position on 09/03 (based on the busiest day of the week) showing a slight decrease in all modes of transport over the last couple of weeks.</p> <ul style="list-style-type: none"> ○ Metrolink patronage 9/3/20 = 122,613 14/7/20= 31, 884

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
		<p style="text-align: right;">4/9/20=53,215 18/09/20= 56,884 4/10/20= 53,578 11/10/20= 51,381</p> <ul style="list-style-type: none"> ○ Bus 9/3/20 515,309 <ul style="list-style-type: none"> 14/7/20 191,093 24/8/20 238,503 4/9/20 292,832 18/09/20 333,220 4/10/20 332,949 11/10/20 330,733 Rail 9/3/20 104,795 <ul style="list-style-type: none"> 14/7/20 28,700 11/09/20 48,123 18/09/20 47,871 4/10/20 46,550 11/10/20 45,201 GM Highway 9/3/20 5,082,000 <ul style="list-style-type: none"> 14/7/20 4,032,000 25/8/20 4,370,915 8/9/20 4,528,836 18/09/20 4,838,128 4/10/20 4,836,856 11/10/20 4,758,992 <p>Latest year on year data on car park usage across the NCP Joint Venture car parks shows a mixed picture. Generally those car parks that focus on retail or leisure markets (King St West and Arndale) are doing better in terms of recovery to last year's volumes, than those focussing on commuters or business related journeys (eg Spinningfields). 01/09</p>

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
		<p>Face Coverings- Face covering compliance is around 80% on buses, 83% on Metrolink and 75% on trains. (as at 11/10)</p> <p><u>City Centre Transport Strategy</u> consultation launched 23/09- as of 21/10 there have been 847 responses to the survey questions. The consultation ends on 4/11.</p> <p><u>Emergency Active Travel Fund</u> MCC has obtained £180k from the first phase of the Government's Emergency Active Travel Fund (EATF) to contribute to funding of work undertaken at Deansgate and Stevenson Square. Proposals have been submitted by TfGM for phase 2 of EATF. A bid to the value of £14 m was submitted on 7th Aug and £5.5 m of this was for proposals to support active travel within Mcr. Decision delayed- expected this month.</p>
	Analysis of businesses' plans for reopening, working with TfGM, CA, Chamber, Growth Company	TfGM linked into Day Time Economy recovery group work
	Identify and implement interventions that support social distancing and support business reopening and procure necessary equipment to facilitate this.	Re-purposing of city centre streets and open spaces. Initial ideas are now being developed further in consultation with members. The proposals seek to draw on best practice from other cities in the UK and abroad.
	Continue with highway works that can be undertaken during lockdown	<ul style="list-style-type: none"> ● Continuing with all our major projects that are on site and continuously monitoring government guidance about construction ● Finding ways to accelerate all our programme of walking and cycling schemes aiming to have early starts on all our programmed projects

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
		<ul style="list-style-type: none"> ● Maintaining our roads at business as usual levels by inspecting them and making repairs ● Resurfacing and treating many more main roads than originally planned to take advantage of lower traffic levels ● Working with TfGM to review bus stops and increase pedestrian phasing at signalised crossings.
Skills, Labour Market and Business Support	<p>Significant growth in the number of Manchester residents claiming Universal Credit. Evidence base for THINK work shows:</p> <ul style="list-style-type: none"> ● 89% rise in claimant count in Manchester during April & May - 33,825 claimants; ● affects every LSOA in the City & all age ranges; ● particular impact on young people which has seen an increase of 98% (national fig 109%) & over 50s (73%); ● concentrations in areas with large Black, Asian and ethnic minority communities e.g. Longsight, Moss Side, Cheetham ● 32% of Manchester residents are either furloughed (62,200) or receiving self-employment support (15,900); ● Job losses compounded by significant drop in levels of vacancies; ● 800 16-18 year olds who would normally pursue apprenticeships or move into employment at risk; ● 74% national decline in apprenticeships ● circa 10,000 graduates who would normally stay in the City will struggle to get graduate 	<ul style="list-style-type: none"> ● THINK have produced their report on skills & labour market recommendations (shared with Scrutiny Committee Members at the last meeting) with 6 key priorities: ● minimise the number of Manchester residents moving from furlough to redundancy as the job retention scheme winds down; ● support unemployed Manchester residents to re-enter work as quickly as possible especially young people, those aged over 50 and BAME; ● maximise new job creation, increasing overall labour demand in the City; ● minimise the number of young people who become unemployed after leaving education and training in Manchester; ● support apprenticeships & other training opportunities to better equip employers with the skills to survive & grow, while helping more residents to progress & upskill in their careers; ● improve the support available to unemployed, long-term inactive residents to reduce the risk that they are “crowded out” of the jobs market with the influx of new claimants.

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>level work.</p> <p>ONS release in September - August figures- for Manchester:</p> <ul style="list-style-type: none"> • Claimant count: 35,230 all ages up from 34,755 in August; 7165- aged 16-24; 21605 up from 21,450 (Aug) -aged 25 to 49 and 6455 up from 6325 (Aug) aged over 50. Of the 35,230, men account for 21,620 and women 13,605. • The increase in claimant count numbers of 475 over the last month represents an increase but not as sharp an increase as in April & May. It is expected that the next significant rise in unemployment will be in October when furlough comes to an end. <p>Furlough and Newly unemployed</p> <p>HR 1 data (advance notification of redundancies) from the Insolvency Service showed that nationally UK employers planned 58 000 redundancies in August, an increase of 150 on a year earlier. However, planned redundancies were down from the 150 000 high seen in both June and July. A total of 498 000 redundancies were planned between August and March, when the coronavirus crisis began.</p> <p>HR 1s submitted:</p> <ul style="list-style-type: none"> • Manchester Airport Group- 465 – working with MAG, Airport Academy and key partners 	<p>Furlough and newly unemployed-</p> <ul style="list-style-type: none"> • The Newly Unemployed Group is collating and contributing to labour market intelligence, both in terms of supply, sector intelligence and skills, and demand in sectors due to investment in the city to enable effective matching of residents available for work with demand. Currently intel available includes comprehensive list of HR1s and requests for support from residents. • A supporting comms campaign has been developed which will be rolled out over the next few weeks and will drive requests to the MCC website. • Redundancies at Airport, Booking.com and DHL have been identified and the group will act as the conduit to put in place support measures to mitigate the impact of these. The take up of support from the affected workforce is limited to date - this is due to personal factors, comms still working through HR

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>including DWP and GC to ensure support is in place as part of the consultation period. Awaiting liaison with MAG HR.</p> <ul style="list-style-type: none"> • Booking.com - DHL supply chains = 99 • DWP notified the number of redundancies (GM) - 5 HR1's last week = 340 redundancies across 5 sectors. Offers have gone out re: DWP redundancy support and directly delivering support sessions to those people affected. Main recruitments – Peak recruitment for warehousing – Amazon, THG opportunities. HMRC customer services WFH – 6 months DWP work coaches. • Many firms had brought staff back to work, the Growth Company survey shows that 65% still have staff on furlough and of these 65 of firms said they have furloughed more than half of their workforce. • The sectors still furloughing high proportions (50 or more) of staff are in Hospitality Leisure and Tourism, Creative and Cultural, Retail, Manufacturing and Services sectors. <p><u>Offer for 16-19 year olds</u></p> <ul style="list-style-type: none"> • NEET figures for Manchester are running at 49% of NEET and unknown. This is normal for this time of the year as all destination hasn't been captured including the Colleges. Better position than this time last year. 	<p>departments etc. Agencies are actively engaged with these organisations and are ready to develop bespoke packages of support as and when required - anticipated over the next month.</p> <ul style="list-style-type: none"> • Work will continue with partners to ensure that the support available complements other GM wide programmes such as Kickstart and JETS. <p><u>Offer for 16-19 year olds</u></p> <p>A link between We Love Manchester Charity and MMU colleagues at the First Generation Project has been established to explore potential to provide some financial support to 2021 graduates (first cohort to graduate from the project) to support access to labour market or post graduate study. Being led by manager at WLM and project strategic lead at MMU.</p> <p>Working with DWP & youth organisations to look at bringing offers together for the youth hubs. Will need some DWP funding.</p> <p><u>Youth unemployment</u></p> <p>Kickstart 31 employers going live – majority of jobs are Tesco who are testing their system. First vacancies expected first week in November.</p> <p>Kickstart - Continue to support the pre-roll out of Kickstart, working with employers and gateway organisations to develop their wrap around support and progression offer for our young people in the City. Some offers are better</p>

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
		<p>developed than others at the moment.</p> <p>Skills and employment support for adults</p> <p>Digital inclusion - Extended the number of volunteers to be able to offer support to residents with digital access. Have been asking questions to get a good baseline. 40 VCSE organisations on board offering digital support.</p> <p>There are 400 devices and data to be distributed to residents without digital access next week and a further 400 residents supported to effectively use digital devices. A flexible model has been developed, which can be built on with other partner organisations. MMU will carry out an evaluation of the scheme and a steering group is inputting to ensure that we get the right intelligence which can be used to adapt /extend the scheme if needed.</p> <ul style="list-style-type: none"> • DWP are offering digital devices & support to unemployed adults who need them to access work and /or take up employment opportunities that involve working from home • This week has been "get online" week which has seen a big rise in messages being shared online and via social media. <p>Social value and local benefit</p> <p>Proposed changes to Social value Policy to reflect Think recommendations are working their way through the approval processes and are due to be discussed at SMT and EMG in November. W&S are also supporting the</p>

Issue/theme/ activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p data-bbox="376 759 1025 794"><u>Business Support, Sustainability & Growth</u></p> <ul data-bbox="421 836 1115 1423" style="list-style-type: none"> <li data-bbox="421 836 1115 1018">• 37% of UK employers plan to make staff redundant over the next three months, according to a YouGov poll of more than 2000 managers commissioned by the Advisory, Conciliation and Arbitration Service. <li data-bbox="421 1056 1115 1423">• Salary & Vacancy Trends Source: Growth Company– Vacancy details from Adzuna. -The average Manchester salary is £36,582 -Currently there are 17,794 live job ads in Manchester, out of 645,604 jobs nationally. This is up from the 16,496 live job ads in Manchester on October 8th -The top companies hiring in Manchester are: The Hut Group, Tesco, Spires Online Tutoring, HC One and MITIE. 	<p data-bbox="1149 252 1973 392">development of a lottery funding bid by ANTZ to pilot a social value brokerage platform in Manchester. This was received positively by the Social Value Strategic Group on 8th Oct.</p> <p data-bbox="1149 437 1973 651">The W&S Team are working to maximise local benefit from major developments, focusing on Northern Gateway and North Manchester General Hospital at the moment. A Social Value Framework has been drafted to cover both developments with work ongoing to develop the operation detail that ensures outcomes are delivered.</p> <p data-bbox="1149 695 1973 877">The team are also working with the Business Growth Hub to develop an intelligence led approach to local procurement that may be piloted on Northern Gateway. Meetings with the procurement team at FEC have been arranged for the next reporting period.</p> <p data-bbox="1149 916 1832 951"><u>Business Support, Sustainability and Growth</u></p> <p data-bbox="1149 989 1995 1394">Work & Skills officers are engaged with Rates service to support the design and development of the emerging grant system for businesses in Tier 3 areas. Liverpool has still not received the details despite Tier 3 having been imposed 2 weeks ago. Briefing with Cities and Local Growth Unit on Localised Restrictions Support Grant (LRSB)- now triggered by Tier 3 held 22/10. Awaiting guidance. First payments will be made to businesses after 2 weeks of closure, based on rateable value. LAs asked to share estimated number of businesses affected by closures to then agree allocations asap.</p>

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	<p>-Most live job ads in Manchester are for IT Jobs and Teaching Jobs.</p> <p>-Salaries in Manchester have gone up 10.0% year on year while the national annual change is 4.3%.</p> <ul style="list-style-type: none"> Concerns remain about the implications as a result of a no deal Brexit and officers will work with comms to develop a social media campaigns to promote GM Chamber and Business Growth Hub. At present according to BGH survey data Oct 2020 just under half (47%) of firms said that the impact of EU exit will have a 'neutral effect' on their business, 12% said 'negative effect', 41% said they are 'unsure'. Suggesting that there is still uncertainly. Future challenges facing the business <ul style="list-style-type: none"> -Getting access to new domestic sales opportunities (32%), -managing the business finances (17%) -the impact of the end of EU transition period (11%) and getting access to new markets overseas (11%). 	<p>In addition to LRSG, £60 m enhanced business support offer to be issued as one lump sum and allocated to LAs based on per capita population. To be defrayed by end financial year 2021.</p> <p>SME Restart & Recovery and Kick-Starting Tourism grants (£1m for GM)- formal approval is currently awaited from MHCLG, before BGH and respond to those having expressed an interest can move to the next stage of the process.</p>
Funding	<p>No specific known impacts on current external funding bids caused by C19 as yet. Known bids progressing through funding approval processes as expected.</p> <p>Team in City Policy developing a funding action plan</p>	<p>The City Policy team is continuing to track new funding opportunities from a range of sources including Government and European programmes which remain open to UK applicants. The main funds of note this week are:</p> <p>1.Public Sector Building Decarbonisation Fund (BEIS)</p> <p>1. 100% grant funding for eligible projects</p>

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	based on C19 recovery and Corporate priorities	<ol style="list-style-type: none"> 2. No maximum or minimum 3. Grant scheme delivered via Salix finance 4. Eligible applicants include LAs, NHS Trusts, FE and HE, Emergency Services, Maintained Schools (inc. Academies, LA etc.) & other public bodies 5. Key Dates: Opens - 30th September 2020. 5 bidding rounds between October and January 6. Assessments will be done inc. allocation of funds on a rolling basis, first come first served. 7. 3 week turnaround time for projects to be approved. 8. Completion of projects by March 2021 (or where not possible by September 2021) 9. GMCA proposing a GM bid. MCC officers (City Policy and Estates) working with GMCA on that. <p>A briefing note has been provided following the last sit rep update.</p> <p>Work is now progressing on a GM bid with a plan to submission by 23rd Nov.</p>
Strategy & Economic Narrative Review	C19 has necessitated a review of existing strategies to understand whether they are fit for purpose given the predicted exacerbation of existing inequalities. This will inform the Economic Recovery Plan & Our Manchester Strategy reset. Formal refreshes would not take place until 2021 when the Our Manchester Strategy has been reset and the full impact of C19 is known.	<ul style="list-style-type: none"> • Business webinar being planned for November on Economic Recovery Plan with Business Sounding Board. • Our Manchester Strategy Reset- Engagement concluded at the end of Sept with 3,680 people engaged along with partnership boards. Discussions have taken place at SMT and with Executive Members with a further report to Resources and

Issue/theme/activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
		<p>Governance Overview and Scrutiny Committee in Nov. The draft strategy will be considered by the Our Manchester Forum in Dec and a number of areas are emerging as potential priorities to be considered for inclusion within the reset:</p> <ul style="list-style-type: none"> • Equality and inclusion - equality of opportunities for all residents; being bold to try and address structural inequalities; focusing on 'closing the gaps'. • Young people - particular focus of ensuring equality across the city, and ensuring good access to education and opportunities in the labour market. • Economy- ensuring local residents can access local jobs; good employment that is fairly paid. • Environment - more and better green space; ensuring we achieve our zero carbon ambitions. • Digital- inclusion including skills, infrastructure, devices and access to services. • Housing- access to affordable housing in all of the city's neighbourhoods. • Transport - increase active transport; affordable and accessible public transport. • Health- equal access across the city to good services; tackling physical and mental health inequalities. • Pride in the city and its people- reflecting Manchester's vibrancy and diversity, and wanting it to be the best it can be for its residents. <ul style="list-style-type: none"> • Manchester Family Poverty Strategy - a reprioritisation exercise has been undertaken with the Core Group which Cllr Craig attends.

Issue/theme/ activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
		<ul style="list-style-type: none"> • Strategic Review of Social Value - a presentation will be considered at SMT 27 Oct and with Executive Members on 11 Nov. This sets out the suggested changes to the approach to Social Value to respond to the challenges of Covid-19 and also other challenges such as Climate Change.
External Influencing & Lobbying	The Government's economic response to C19 has been fast moving and feeding in Manchester's priorities has required a coordinated approach.	<ul style="list-style-type: none"> • Verbal update to EMG Economic Recovery Meeting on 23/10.
Economic Intelligence	<ol style="list-style-type: none"> 1. Need to engage with Manchester Businesses and Key sectors to understand current status re Covid related impacts. 2. Understanding of businesses in rented spaces and analysis to support the Business Rates Discretionary Grants. 3. Need to understand status of development pipeline across the city. 4. Need to update population modelling (MCCFM), reflecting both the impacts on and from the economy. 5. Demand appraisal for residential lettings market in Manchester post pandemic. 6. Challenge re the scale of analytical capacity required to support this, other Covid-19 workstreams and Business as Usual activities. 	<ol style="list-style-type: none"> 1. Ipsos Mori large scale survey results to inform MCC priorities. Ongoing dialogue with business community to understand latest issues and impact. 2. Tracking underway - pipeline used to support Financial Resilience work - including forecasting potential council tax & business rates revenues - drafts for forecast CT / BR revenues from new development with Finance colleagues for comment 3. Update of the MCCFM is in progress, more difficult and time consuming than normal due to macro uncertainties. ONS Mid Year Estimates released recently to support this work. 4. Data sweep complete - work now underway to collate trends across sub-sectors (mainstream, students, short term lets) to contribute to overall appraisal. 5. Ongoing discussions to re-prioritise work areas and understand where the gaps may be. Risk we could run out of internal capacity. Future format for economic monitoring currently being considered.

This page is intentionally left blank